

Minnesota State Colleges and  
Universities  
Biennial Budget Reporting Requirements  
*2018 Minnesota Statutes, Section 135A.031, Subd. 7*

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## Introduction

### *Minnesota State*

This report provides the information required in 2018 Minnesota Statutes, Section 135A.031, Subdivision 7, for Minnesota State. The report is to be considered part of the system's biennial budget proposal to the legislature. It's divided into eleven sections that correspond to the statutory requirements listed below:

- (1) a five-year history of systemwide expenditures, reported by:
  - (i) functional areas, including instruction, research, public service, student financial aid, and auxiliary services, and including direct costs and indirect costs, such as institutional support, academic support, student services, and facilities management, associated with each functional area; and
  - (ii) objects of expenditure, such as salaries, benefits, supplies, and equipment, including a full explanation of all material changes to the expenditure categories when compared to the prior fiscal year;
- (2) a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, graduate, professional, and other categories of instructional programs offered by the system;
- (3) a five-year history of the system's total revenues by funding source, including tuition, state operations and maintenance appropriations, state special appropriations, other restricted state funds, federal appropriations, sponsored research funds, gifts, auxiliary revenue, indirect cost recovery, and any other revenue sources;
- (4) an explanation describing how state appropriations made to the system in the previous biennium were allocated and the methodology used to determine the allocation;
- (5) data describing how the institution reallocated resources to advance the priorities set forth in the budget submitted under section 135A.034 and the statewide objectives under section 135A.011. The information must indicate whether instruction and support programs received a reduction in or additional resources. The total amount reallocated must be clearly explained;
- (6) the tuition rates and fees established by the governing board in each of the past ten years and comparison data for peer institutions and national averages;
- (7) data on the number and proportion of students graduating within four, five, and six years from universities and within three years from colleges as reported in the integrated postsecondary education data system. These data must be provided for each institution by race, ethnicity, and gender. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the number and proportion of students that graduate within four, five, or six years from a university or within three years from a college;
- (8) data on, and the methodology used to measure, the number of students traditionally underrepresented in higher education enrolled at the system's institutions. Data and information must

be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the recruitment, retention, and timely graduation of students traditionally underrepresented in higher education;

(9) data on the revenue received from all sources to support research or workforce development activities or the system's efforts to license, sell, or otherwise market products, ideas, technology, and related inventions created in whole or in part by the system. Data and information must be submitted that describe the system's plan and progress toward attaining the goals set forth in the plan to increase the revenue received to support research or workforce development activities or revenue received from the licensing, sale, or other marketing and technology transfer activities by the system;

(10) data on consulting contracts from the last two completed fiscal years for which the work is performed by a consultant who is not an employee of the system, for which the system paid in excess of \$500,000. Data must include the name of the consultant, the total value of the contract, a description of the work completed, and a description of the reasons for using an outside consultant and not internal staff. Consulting contracts are defined as contracts from management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management; and

(11) aggregate data on the following:

- (i) student demographics;
- (ii) a five-year history of student enrollment, including student enrollment by legislative district;
- (iii) a five-year history of student debt;
- (iv) a five-year history of mandatory student fees by campus;
- (v) employee head count and employee demographics;
- (vi) facilities, including physical space overview, condition, square footage, distribution by region, any deferred maintenance, and capital bonding requested and received;
- (vii) administrative costs, including the definition of "administrators" used by the system, the total number of "administrators" as percent of total employee head count, and system office budget for Minnesota State Colleges and Universities as percent of total system general fund revenue; and
- (viii) college and university operating budgets.

## Subdivision 7(1): Expenditures by Functional Areas and Objects Minnesota State

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This section provides a five-year history of systemwide expenditures for fiscal years 2013 to 2017. The data is reported both by functional areas and object of expenditure. The source of the data is Minnesota State annual audited financial statements.

*Table 1-1: Expenditures by Functional Area*

<b>Expenditures</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Academic Support	\$254,828	\$256,957	\$260,197	\$251,900	\$297,949
Institutional Support	\$234,814	\$258,187	\$252,657	\$244,672	\$275,689
Instruction	\$827,213	\$849,364	\$827,700	\$842,853	\$999,666
Public Service	\$21,227	\$18,494	\$15,359	\$15,768	\$18,328
Research	\$9,174	\$9,330	\$7,571	\$9,285	\$9,214
Student Services	\$260,708	\$273,483	\$269,042	\$278,757	\$324,412
Auxiliary Enterprises	\$227,829	\$221,564	\$218,717	\$216,873	\$221,613
Scholarships & Fellowships	\$43,782	\$38,446	\$42,088	\$38,450	\$45,424
Less Interest Expense	-\$22,758	-\$23,464	-\$22,619	-\$23,618	-\$21,232
<b>Total</b>	<b>\$1,856,817</b>	<b>\$1,902,361</b>	<b>\$1,870,712</b>	<b>\$1,874,940</b>	<b>\$2,171,063</b>

(Dollars in Thousands)

*Table 1-2: Expenses by Object of Expenditure*

<b>Object of Expenditure</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Salaries and Benefits	\$1,251,635	\$1,296,889	\$1,268,526	\$1,276,821	\$1,568,310
Purchased Services	\$225,056	\$234,002	\$231,533	\$231,564	\$231,839
Supplies	\$145,557	\$141,157	\$142,156	\$138,000	\$128,634
Repairs and Maintenance	\$33,608	\$32,031	\$27,056	\$26,853	\$27,323
Depreciation	\$107,890	\$113,497	\$115,814	\$119,557	\$128,354
Financial Aid, Net	\$43,782	\$38,446	\$42,088	\$38,451	\$45,424
Other Expense	\$49,489	\$46,339	\$43,539	\$43,694	\$41,179
<b>Total</b>	<b>\$1,857,017</b>	<b>\$1,902,361</b>	<b>\$1,870,712</b>	<b>\$1,874,940</b>	<b>\$2,171,063</b>

(Dollars in Thousands)

Source: Audited Financial Statements Fiscal Years 2013 through 2017.

\*FY2015-17 includes an adjustment for GASB 68 related to unfunded pension liabilities. The material change between FY16 and FY17 in salaries and benefits is specifically from an additional \$236 million of expense added because of GASB 68. An additional material change occurred between FY16 and FY17 in financial aid, net. The colleges reduced tuition by 1% in FY17 that could have resulted in students having additional aid distributed after tuition and fees were applied. In addition, net financial aid is impacted by student/financial aid dynamics beyond the control of the system.

## Subdivision 7(2): Instructional Expenditures per Full-Year Equivalent Student (FYE) - Minnesota State

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This section provides a five-year history of the system's total instructional expenditures per full-year equivalent student, by level of instruction, including upper-division undergraduate, lower-division undergraduate, and graduate. The data source is the system's instructional cost studies from fiscal years 2013 to 2017.

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Lower Division</b>	\$3,985	\$4,224	\$4,326	\$4,518	\$4,716
<b>Upper Division</b>	\$5,492	\$5,921	\$6,089	\$6,046	\$6,305
<b>Graduate</b>	\$6,664	\$6,799	\$6,927	\$7,295	\$7,587

Source: Minnesota State Annual Instructional Cost Studies

## Subdivision 7(3): Revenues for Fiscal Years 2013 to 2017 Minnesota State

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This section provides a five-year history of the system's total revenues by funding source, including tuition (gross), fees (gross), state appropriations, federal grants, enterprise fund, revenue fund and other. The source of the data is Minnesota State annual audited financial statements for fiscal years 2013 to 2017.

<b>All Funds Revenue</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
State Appropriation	\$553,246	\$591,242	\$624,988	\$676,850	\$674,824
Tuition (Gross)	\$864,849	\$837,191	\$813,247	\$803,549	\$789,073
Fees (Gross)	\$83,677	\$87,812	\$88,929	\$89,783	\$89,763
Other	\$123,217	\$114,572	\$120,863	\$125,533	\$136,666
Revenue Fund	\$107,434	\$107,863	\$110,063	\$117,176	\$119,297
Enterprise Fund	\$114,398	\$110,684	\$110,464	\$103,707	\$102,927
Federal Grants	\$42,974	\$42,982	\$42,148	\$42,195	\$36,160
<b>TOTAL:</b>	<b>\$1,889,795</b>	<b>\$1,892,346</b>	<b>\$1,910,702</b>	<b>\$1,958,793</b>	<b>\$1,948,710</b>

(Dollars in Thousands)

Enterprise fund revenues are generated from activities that are financed and operated in a manner similar to private business enterprises, such as campus bookstores and food service.

The revenue fund is used to acquire, construct, remodel, and operate revenue-generating campus facilities such as residence halls, dormitories, dining halls, student unions, and parking facilities. Fund revenues include fees paid for the use and operation of these facilities.

## Subdivision 7(4): Allocation Method: System and Institutional Allocations - Minnesota State

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This section provides information on how state resources are allocated in the Minnesota State system, including:

- **Minnesota State Master Green Sheet:** This shows the system's state appropriation allocation for fiscal years 2018 and 2019 and how the appropriation was allocated between institutional basic allocations, priority allocations, and systemwide set asides. Specific legislative mandated priorities are included.
- **General Description of the Allocation Framework Components:** This provides a summary of all major components of the allocation framework which is used to distribute institutional basic allocations across the system.
- **College/University Allocations:** These sheets summarize the Minnesota State allocation model and shows the final fiscal years 2018 and 2019 allocations to individual colleges and universities.



Subdivision 7(4): Allocation Method: Fiscal Years 2018 and 2019  
Minnesota State

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<b><u>Component</u></b>	<b><u>FY2018</u></b>	<b><u>FY2019</u></b>
<b>Institutional Basic Allocations</b>		
Base	510,434,159	511,355,474
ITC earnings	2,000,000	2,000,000
Inflation	39,843,000	27,143,000
Tuition Replacement (18-19) Colleges only	8,000,000	8,000,000
Tuition Replacement (15-17)	58,681,812	57,760,497
<b>Subtotal Basic Allocations</b>	<b>618,958,971</b>	<b>606,258,971</b>
<b>Institutional Priority Allocations</b>		
Collaboration	2,700,000	5,400,000
Workforce Education Priorities	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696
Cook County Higher Education	200,000	200,000
Leveraged Equipment	7,278,000	7,278,000
Legislative Initiatives	458,000	358,000
Rural College Support	3,000,000	3,000,000
Workforce Development Grants	0	1,000,000
<b>Subtotal Institutional Priority Allocations</b>	<b>29,400,696</b>	<b>33,000,696</b>
<b>Systemwide Set Asides</b>		
ISRS NextGen	4,000,000	4,000,000
Attorney General	900,000	900,000
Debt Service - system level	17,420,000	17,420,000
- campus level	[16,500,000]	[16,500,000]
Enterprise Technology	20,443,682	20,443,682
Repair and Replacement	400,000	400,000
Leadership Transitions (Searches)	800,000	800,000
System audit program	1,200,000	1,200,000
PALS	1,606,651	1,606,651
System Procurement	700,000	700,000
<b>Subtotal - Set Asides</b>	<b>47,470,333</b>	<b>47,470,333</b>
<b>Learning Network of Minnesota</b>	<b>4,115,000</b>	<b>4,115,000</b>
<b>System Office</b>	<b>33,074,000</b>	<b>33,074,000</b>
<b>TOTAL ALLOCATIONS</b>	<b>733,019,000</b>	<b>723,919,000</b>
STATE APPROPRIATION	<b>731,019,000</b>	<b>721,919,000</b>
ITC EARNINGS	<b>2,000,000</b>	<b>2,000,000</b>
<b>TOTAL TARGET RESOURCES</b>	<b>733,019,000</b>	<b>723,919,000</b>
<b>Unallocated resources</b>	<b>0</b>	<b>0</b>

## Subdivision 7(4): General Description of the Allocation Framework Components

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The allocation framework is composed of five separate components:

- **Instruction/academic support** – This component uses college and university instruction and academic support data to compare costs at the allocation CIP (classification of instructional programs) code level.
- **Student services/institutional support** – This component recognizes student services and institutional support by providing core and variable amounts to each college and university. Student headcount is used as a variable for student success and student FYE (full year equivalent) is used as a variable for institutional support.
- **Facilities** – This component recognizes academic gross square footage and also provides a multiple campus recognition to colleges and universities with more than one campus.
- **Student success** – This component recognizes performance for second term persistence and completion rate (full and part-time degree-seeking) and student success ratio for students of color.
- **Research and public service** – This component recognizes actual college and university research and public service expenses.

Each of these components calculates a dollar value for each college or university based on data elements and algorithms designed for that component. The dollar value of each of the five components is then added together to determine a college's or university's *percent share* of base allocation.

One of the principles of the design is that the allocation flows to the colleges and universities as a "block grant". The allocations are not made at the component level but rather based on the *total percent share*.

To smooth out year-to-year variations in percent share, half of a college or university's allocation is based on its current year percent share and half is based on its upcoming year's percent share.

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2018 Part 1*

Institution Name	FY2016 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,993	5,679,738	3,294,827	830,209	422,000	36,089
Anoka-Ramsey Community College, Anoka Technical College	7,071	15,934,319	8,488,221	1,321,776	180,000	51,851
Bemidji State University and Northwest Technical College	4,943	12,915,721	8,207,053	1,273,738	68,000	65,055
Central Lakes College	2,710	7,439,937	4,541,050	1,145,380	4,000	352,002
Century College	6,204	14,409,206	7,134,941	1,085,394	542,000	79,094
Dakota County Technical College and Inver Hills Community College	5,554	14,160,087	7,689,334	1,370,118	12,000	174,816
Fond du Lac Tribal and Community College	1,188	2,660,195	2,452,214	290,060	150,000	4,728
Hennepin Technical College	3,739	11,136,211	5,853,911	1,611,790	0	0
Lake Superior College	3,292	8,784,139	4,890,856	633,989	12,000	7,455
Metropolitan State University	6,102	17,811,959	10,303,703	438,664	10,000	30,311
Minneapolis Community and Technical College	5,658	12,827,060	7,010,113	1,537,968	8,000	0
Minnesota State College Southeast	1,316	4,277,993	3,002,745	536,395	12,000	0
Minnesota State Community and Technical College	4,319	11,661,922	6,403,008	1,233,207	76,000	32,488
Minnesota State University Moorhead	5,316	16,303,295	9,216,856	1,601,406	240,000	175,004
Minnesota State University, Mankato	13,752	35,635,658	16,614,246	1,970,745	24,000	765,975
Minnesota West Technical and Community College	1,858	5,965,626	3,996,271	1,015,278	100,000	0
Normandale Community College	6,837	13,784,675	6,967,976	731,154	572,000	34,881
North Hennepin Community College	4,446	10,300,110	5,540,724	673,752	20,000	2,914
Northeast Higher Education District	3,589	9,718,226	6,403,685	1,816,772	368,000	143,013
Northland Community and Technical College	2,220	6,590,544	3,973,496	883,036	322,000	36,705
Pine Technical and Community College	728	2,054,864	2,002,338	215,124	24,000	86,901
Ridgewater College	2,737	8,378,419	4,473,355	1,161,420	0	0
Riverland Community College	1,998	5,815,340	3,805,674	947,918	168,000	0
Rochester Community and Technical College	3,948	10,013,244	4,746,531	1,209,826	0	181
Saint Paul College	4,546	10,463,060	5,011,783	716,446	948,000	49,027
South Central College	2,212	6,960,872	3,988,370	741,076	10,000	0
Southwest Minnesota State University	3,712	9,078,428	7,701,175	1,157,053	90,000	94,278
St Cloud State University	11,837	34,460,911	18,622,592	2,949,931	88,000	794,759
St Cloud Technical and Community College	3,373	8,225,131	4,032,267	722,602	386,000	48,458
Winona State University	7,890	21,647,983	11,002,492	1,574,165	368,000	95,778
<b>TOTAL</b>	<b>135,088</b>	<b>355,094,869</b>	<b>197,371,807</b>	<b>33,396,391</b>	<b>5,224,000</b>	<b>3,161,762</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2018 Part 2*

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2017 Base Allocation	% Share of FY2017 Base	50% FY2017 Base % Share	50% Allocation Framework % Share
Alexandria Technical and Community College	10,262,863	1.73%	8,801,666	1.73%	4,759,336	4,751,729
Anoka-Ramsey Community College, Anoka Technical College	25,976,167	4.37%	21,406,446	4.21%	11,575,135	12,027,025
Bemidji State University and Northwest Technical College	22,529,566	3.79%	18,904,050	3.72%	10,222,010	10,431,241
Central Lakes College	13,482,369	2.27%	11,677,658	2.30%	6,314,475	6,242,368
Century College	23,250,635	3.91%	19,251,191	3.78%	10,409,721	10,765,097
Dakota County Technical College and Inver Hills Community College	23,406,355	3.94%	20,239,568	3.98%	10,944,167	10,837,196
Fond du Lac Tribal and Community College	5,557,197	0.94%	4,219,142	0.83%	2,281,422	2,572,995
Hennepin Technical College	18,601,913	3.13%	17,316,930	3.40%	9,363,805	8,612,728
Lake Superior College	14,328,439	2.41%	11,952,742	2.35%	6,463,221	6,634,100
Metropolitan State University	28,594,637	4.81%	22,178,180	4.36%	11,992,435	13,239,383
Minneapolis Community and Technical College	21,383,141	3.60%	19,019,729	3.74%	10,284,562	9,900,444
Minnesota State College Southeast	7,829,133	1.32%	7,174,897	1.41%	3,879,691	3,624,907
Minnesota State Community and Technical College	19,406,624	3.27%	17,441,774	3.43%	9,431,312	8,985,312
Minnesota State University Moorhead	27,536,560	4.63%	25,178,172	4.95%	13,614,624	12,749,491
Minnesota State University, Mankato	55,010,624	9.26%	46,438,330	9.13%	25,110,656	25,470,046
Minnesota West Technical and Community College	11,077,175	1.86%	9,790,768	1.92%	5,294,174	5,128,758
Normandale Community College	22,090,685	3.72%	17,371,638	3.41%	9,393,388	10,228,038
North Hennepin Community College	16,537,500	2.78%	12,769,659	2.51%	6,904,954	7,656,901
Northeast Higher Education District	18,449,696	3.10%	16,938,222	3.33%	9,159,026	8,542,252
Northland Community and Technical College	11,805,780	1.99%	10,388,083	2.04%	5,617,161	5,466,103
Pine Technical and Community College	4,383,226	0.74%	3,270,941	0.64%	1,768,700	2,029,444
Ridgewater College	14,013,194	2.36%	12,803,916	2.52%	6,923,478	6,488,141
Riverland Community College	10,736,932	1.81%	9,798,487	1.93%	5,298,348	4,971,224
Rochester Community and Technical College	15,969,781	2.69%	13,397,027	2.63%	7,244,191	7,394,046
Saint Paul College	17,188,316	2.89%	12,943,526	2.54%	6,998,969	7,958,230
South Central College	11,700,318	1.97%	10,677,554	2.10%	5,773,687	5,417,274
Southwest Minnesota State University	18,120,933	3.05%	15,239,969	3.00%	8,240,727	8,390,034
St Cloud State University	56,916,194	9.58%	51,815,949	10.18%	28,018,503	26,352,329
St Cloud Technical and Community College	13,414,457	2.26%	11,021,327	2.17%	5,959,576	6,210,925
Winona State University	34,688,418	5.84%	29,399,313	5.78%	15,897,127	16,060,818
<b>TOTAL</b>	<b>594,248,828</b>	<b>100.00%</b>	<b>508,826,854</b>	<b>100.00%</b>	<b>275,138,580</b>	<b>275,138,580</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2018 Part 3*

Institution Name	FY2018 Base Allocation	% Share of FY2018 Allocation	\$ Change Over FY2017	% Change Over FY2017	FY14-17 Tuition Relief Allocation	FY2018 Access & Opportunity	NEW FY18 Tuition Relief Allocation	NEW Rural College Campus Aid
Alexandria Technical and Community College	9,511,065	1.73%	709,399	8.1%	959,804	138,033	192,233	100,000
Anoka-Ramsey Community College, Anoka Technical College	23,602,160	4.29%	2,195,713	10.3%	3,338,843	561,509	651,663	100,000
Bemidji State University and Northwest Technical College	20,653,251	3.75%	1,749,202	9.3%	1,964,644	293,526	71,193	100,000
Central Lakes College	12,556,842	2.28%	879,185	7.5%	1,058,125	219,521	210,216	200,000
Century College	21,174,818	3.85%	1,923,627	10.0%	3,156,971	494,529	632,465	0
Dakota County Technical College and Inver Hills Community College	21,781,363	3.96%	1,541,795	7.6%	2,790,875	439,981	565,478	0
Fond du Lac Tribal and Community College	4,854,417	0.88%	635,275	15.1%	373,007	101,164	74,021	100,000
Hennepin Technical College	17,976,533	3.27%	659,604	3.8%	1,893,776	323,587	371,157	0
Lake Superior College	13,097,321	2.38%	1,144,579	9.6%	1,495,568	226,878	277,201	100,000
Metropolitan State University	25,231,818	4.59%	3,053,638	13.8%	2,237,895	443,319	0	0
Minneapolis Community and Technical College	20,185,005	3.67%	1,165,277	6.1%	2,858,285	522,691	555,548	0
Minnesota State College Southeast	7,504,598	1.36%	329,700	4.6%	647,596	113,034	134,553	200,000
Minnesota State Community and Technical College	18,416,624	3.35%	974,850	5.6%	1,954,295	341,449	391,957	300,000
Minnesota State University Moorhead	26,364,115	4.79%	1,185,943	4.7%	1,944,261	224,484	0	0
Minnesota State University, Mankato	50,580,702	9.19%	4,142,372	8.9%	4,905,117	632,971	0	0
Minnesota West Technical and Community College	10,422,932	1.89%	632,164	6.5%	914,452	166,984	194,263	300,000
Normandale Community College	19,621,426	3.57%	2,249,787	13.0%	3,459,251	524,170	696,448	0
North Hennepin Community College	14,561,854	2.65%	1,792,195	14.0%	2,245,446	408,700	461,013	0
Northeast Higher Education District	17,701,278	3.22%	763,055	4.5%	1,683,997	297,696	331,775	300,000
Northland Community and Technical College	11,083,264	2.01%	695,182	6.7%	1,080,663	186,186	221,775	200,000
Pine Technical and Community College	3,798,144	0.69%	527,203	16.1%	279,883	72,738	53,743	100,000
Ridgewater College	13,411,619	2.44%	607,703	4.7%	1,389,813	195,877	279,516	200,000
Riverland Community College	10,269,573	1.87%	471,085	4.8%	925,177	161,887	189,457	300,000
Rochester Community and Technical College	14,638,237	2.66%	1,241,210	9.3%	2,017,567	301,223	412,038	100,000
Saint Paul College	14,957,199	2.72%	2,013,673	15.6%	2,317,008	450,937	467,048	0
South Central College	11,190,961	2.03%	513,408	4.8%	1,125,455	168,951	226,224	200,000
Southwest Minnesota State University	16,630,761	3.02%	1,390,792	9.1%	888,003	282,950	0	0
St Cloud State University	54,370,832	9.88%	2,554,883	4.9%	3,985,680	679,286	0	0
St Cloud Technical and Community College	12,170,500	2.21%	1,149,174	10.4%	1,708,263	286,521	339,016	100,000
Winona State University	31,957,945	5.81%	2,558,632	8.7%	3,082,093	340,227	0	0
<b>TOTAL</b>	<b>550,277,159</b>	<b>100.00%</b>	<b>41,450,305</b>	<b>8.1%</b>	<b>58,681,813</b>	<b>9,601,009</b>	<b>8,000,000</b>	<b>3,000,000</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2019 Part 1*

Institution Name	FY2017 FYE	Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service
Alexandria Technical and Community College	1,944	5,845,971	3,821,317	846,397	124,000	32,627
Anoka-Ramsey Community College, Anoka Technical College	6,709	16,061,089	9,751,328	1,326,816	20,000	29,157
Bemidji State University and Northwest Technical College	4,913	13,130,117	9,302,533	1,274,424	70,000	22,701
Central Lakes College	2,612	7,457,395	5,167,720	1,140,064	48,000	20,371
Century College	5,978	14,561,725	8,364,886	1,106,467	552,000	71,657
Dakota County Technical College and Inver Hills Community College	5,147	14,092,086	8,232,346	1,394,817	298,000	194,503
Fond du Lac Tribal and Community College	1,121	2,697,002	2,987,945	303,619	0	10,641
Hennepin Technical College	3,505	11,319,780	6,744,734	1,661,313	0	0
Lake Superior College	3,160	8,923,862	5,585,524	656,311	12,000	5,767
Metropolitan State University	6,168	18,185,088	11,432,797	468,033	0	12,766
Minneapolis Community and Technical College	5,074	12,691,140	8,189,699	1,611,467	20,000	0
Minnesota State College Southeast	1,286	4,364,645	3,403,806	543,949	298,000	0
Minnesota State Community and Technical College	4,202	11,873,070	7,029,027	1,251,984	70,000	12,847
Minnesota State University Moorhead	5,378	16,386,957	9,856,766	1,559,054	14,000	173,706
Minnesota State University, Mankato	13,657	36,137,980	17,780,181	2,038,480	8,000	838,094
Minnesota West Technical and Community College	1,895	6,154,621	4,529,441	1,001,221	590,000	213,075
Normandale Community College	6,915	14,249,960	8,233,849	733,588	0	0
North Hennepin Community College	4,198	10,350,323	6,268,347	707,077	606,000	1,235
Northeast Higher Education District	3,586	10,022,214	6,906,529	1,817,431	82,000	150,855
Northland Community and Technical College	2,227	6,773,295	4,571,778	866,118	0	51,981
Pine Technical and Community College	742	2,060,962	2,713,413	215,446	0	6,206
Ridgewater College	2,754	8,496,417	4,984,460	1,160,317	74,000	0
Riverland Community College	2,019	5,897,903	4,196,290	937,735	340,000	0
Rochester Community and Technical College	3,682	10,047,526	5,285,425	1,224,552	0	43,289
Saint Paul College	4,637	10,847,127	6,310,832	774,704	1,258,000	0
South Central College	2,159	7,101,239	4,561,482	744,346	16,000	0
Southwest Minnesota State University	3,760	9,315,456	9,267,209	1,161,716	130,000	128,674
St Cloud State University	11,480	34,495,169	19,481,591	2,733,108	0	712,193
St Cloud Technical and Community College	3,202	8,287,994	4,759,285	740,987	0	1,437
Winona State University	7,530	21,782,320	11,679,080	1,604,377	0	97,917
<b>TOTAL</b>	<b>131,640</b>	<b>359,610,429</b>	<b>221,399,617</b>	<b>33,605,918</b>	<b>4,630,000</b>	<b>2,831,701</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2019 Part 2*

Institution Name	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework	FY2018 Base Allocation	% Share of FY2018 Allocation	50% FY2018 Base % Share	50% Allocation Framework % Share	FY2019 Base Allocation
Alexandria Technical and Community College	10,670,311	1.72%	9,511,065	1.73%	4,653,740	4,618,351	9,272,092
Anoka-Ramsey Community College, Anoka Technical College	27,188,389	4.37%	23,602,160	4.29%	11,548,478	11,767,748	23,316,226
Bemidji State University and Northwest Technical College	23,799,775	3.83%	20,653,251	3.75%	10,105,584	10,301,079	20,406,663
Central Lakes College	13,833,550	2.22%	12,556,842	2.28%	6,144,032	5,987,472	12,131,504
Century College	24,656,735	3.96%	21,174,818	3.85%	10,360,786	10,671,991	21,032,776
Dakota County Technical College and Inver Hills Community College	24,211,753	3.89%	21,781,363	3.96%	10,657,567	10,479,392	21,136,959
Fond du Lac Tribal and Community College	5,999,207	0.96%	4,854,417	0.88%	2,375,254	2,596,592	4,971,846
Hennepin Technical College	19,725,827	3.17%	17,976,533	3.27%	8,795,873	8,537,783	17,333,655
Lake Superior College	15,183,464	2.44%	13,097,321	2.38%	6,408,487	6,571,745	12,980,232
Metropolitan State University	30,098,684	4.84%	25,231,818	4.59%	12,345,865	13,027,389	25,373,254
Minneapolis Community and Technical College	22,512,306	3.62%	20,185,005	3.67%	9,876,473	9,743,834	19,620,306
Minnesota State College Southeast	8,610,400	1.38%	7,504,598	1.36%	3,671,981	3,726,775	7,398,756
Minnesota State Community and Technical College	20,236,928	3.25%	18,416,624	3.35%	9,011,208	8,758,999	17,770,207
Minnesota State University Moorhead	27,990,483	4.50%	26,364,115	4.79%	12,899,896	12,114,912	25,014,807
Minnesota State University, Mankato	56,802,736	9.13%	50,580,702	9.19%	24,749,011	24,585,505	49,334,516
Minnesota West Technical and Community College	12,488,358	2.01%	10,422,932	1.89%	5,099,915	5,405,243	10,505,158
Normandale Community College	23,217,398	3.73%	19,621,426	3.57%	9,600,714	10,049,013	19,649,728
North Hennepin Community College	17,932,981	2.88%	14,561,854	2.65%	7,125,079	7,761,798	14,886,877
Northeast Higher Education District	18,979,029	3.05%	17,701,278	3.22%	8,661,191	8,214,551	16,875,742
Northland Community and Technical College	12,263,172	1.97%	11,083,264	2.01%	5,423,014	5,307,777	10,730,791
Pine Technical and Community College	4,996,027	0.80%	3,798,144	0.69%	1,858,422	2,162,393	4,020,815
Ridgewater College	14,715,195	2.37%	13,411,619	2.44%	6,562,271	6,369,068	12,931,339
Riverland Community College	11,371,927	1.83%	10,269,573	1.87%	5,024,876	4,922,026	9,946,903
Rochester Community and Technical College	16,600,792	2.67%	14,638,237	2.66%	7,162,453	7,185,197	14,347,649
Saint Paul College	19,190,662	3.08%	14,957,199	2.72%	7,318,520	8,306,151	15,624,671
South Central College	12,423,066	2.00%	11,190,961	2.03%	5,475,709	5,376,983	10,852,692
Southwest Minnesota State University	20,003,055	3.22%	16,630,761	3.02%	8,137,390	8,657,773	16,795,163
St Cloud State University	57,422,061	9.23%	54,370,832	9.88%	26,603,512	24,853,562	51,457,074
St Cloud Technical and Community College	13,789,703	2.22%	12,170,500	2.21%	5,954,995	5,968,494	11,923,490
Winona State University	35,163,694	5.65%	31,957,945	5.81%	15,636,942	15,219,640	30,856,582
<b>TOTAL</b>	<b>622,077,666</b>	<b>100.00%</b>	<b>550,277,159</b>	<b>100.00%</b>	<b>269,249,237</b>	<b>269,249,237</b>	<b>538,498,474</b>

## Subdivision 7(4): Allocation Method

*Minnesota State*

*Fiscal Year 2019 Part 3*

Institution Name	% Share of FY2019 Allocation	\$ Change Over FY2018	% Change Over FY2018	FY14-17 Tuition Relief Allocation	FY2019 Access & Opportunity	FY18 Tuition Relief Allocation	Rural College Campus Aid
Alexandria Technical and Community College	1.72%	(238,974)	-2.5%	970,494	141,055	198,885	100,000
Anoka-Ramsey Community College, Anoka Technical College	4.33%	(285,934)	-1.2%	3,195,617	554,685	638,230	100,000
Bemidji State University and Northwest Technical College	3.79%	(246,588)	-1.2%	1,930,629	306,989	66,069	100,000
Central Lakes College	2.25%	(425,339)	-3.4%	989,571	202,991	201,164	200,000
Century College	3.91%	(142,042)	-0.7%	3,075,603	482,024	630,463	0
Dakota County Technical College and Inver Hills Community College	3.93%	(644,404)	-3.0%	2,653,152	375,554	550,117	0
Fond du Lac Tribal and Community College	0.92%	117,429	2.4%	341,523	88,926	69,348	100,000
Hennepin Technical College	3.22%	(642,878)	-3.6%	1,773,703	306,568	355,713	0
Lake Superior College	2.41%	(117,090)	-0.9%	1,476,144	248,567	280,009	100,000
Metropolitan State University	4.71%	141,436	0.6%	2,279,805	440,169	0	0
Minneapolis Community and Technical College	3.64%	(564,699)	-2.8%	2,594,556	474,866	516,035	0
Minnesota State College Southeast	1.37%	(105,842)	-1.4%	641,484	105,616	136,362	200,000
Minnesota State Community and Technical College	3.30%	(646,417)	-3.5%	1,910,003	345,512	391,963	300,000
Minnesota State University Moorhead	4.65%	(1,349,308)	-5.1%	1,923,966	267,391	0	0
Minnesota State University, Mankato	9.16%	(1,246,186)	-2.5%	4,866,360	629,705	0	0
Minnesota West Technical and Community College	1.95%	82,225	0.8%	936,411	182,634	203,509	300,000
Normandale Community College	3.65%	28,302	0.1%	3,542,635	545,669	729,778	0
North Hennepin Community College	2.76%	325,023	2.2%	2,143,387	387,060	450,240	0
Northeast Higher Education District	3.13%	(825,535)	-4.7%	1,726,036	306,111	347,965	300,000
Northland Community and Technical College	1.99%	(352,474)	-3.2%	1,105,124	185,768	232,042	200,000
Pine Technical and Community College	0.75%	222,671	5.9%	276,586	101,476	54,348	100,000
Ridgewater College	2.40%	(480,279)	-3.6%	1,423,533	202,034	292,939	200,000
Riverland Community College	1.85%	(322,670)	-3.1%	929,049	172,820	194,652	300,000
Rochester Community and Technical College	2.66%	(290,587)	-2.0%	1,915,728	291,319	400,298	100,000
Saint Paul College	2.90%	667,472	4.5%	2,387,719	492,222	492,462	0
South Central College	2.02%	(338,269)	-3.0%	1,120,377	181,280	230,427	200,000
Southwest Minnesota State University	3.12%	164,402	1.0%	879,368	280,459	0	0
St Cloud State University	9.56%	(2,913,758)	-5.4%	3,862,405	655,967	0	0
St Cloud Technical and Community College	2.21%	(247,011)	-2.0%	1,659,462	289,172	336,983	100,000
Winona State University	5.73%	(1,101,363)	-3.4%	2,930,475	356,400	0	0
<b>TOTAL</b>	<b>100.00%</b>	<b>(11,778,685)</b>	<b>-2.1%</b>	<b>57,460,905</b>	<b>9,601,008</b>	<b>8,000,001</b>	<b>3,000,000</b>



## Subdivision 7(5): Reallocation of Resources to Advance Priorities Minnesota State

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This chapter contains information on the reallocation of resources for fiscal year 2018. The data was collected by surveying each college and university and the system office within the Minnesota State system. Respondents were asked to identify both the source and use of all reallocated funds. Similar surveys have been conducted since fiscal year 2002.

Reallocation of resources is a permanent, on-going strategy used by Minnesota State to advance the system's and the state's priorities. Those priorities include supporting the Minnesota State strategic framework, several statewide outcomes, and the higher education objectives identified in statute. The reallocation process also allows us to respond to changes in the instructional programs and services called for by industries and communities across the state.

Often funds are reallocated away from lower priority activities or programs to higher priority activities or programs. Savings generated by efficiencies in one area are also available to be redirected to higher priority areas. However, colleges and universities have increasingly used reallocation as a budget balancing strategy to maintain quality and encourage efficiency in the face of limited resources.

In fiscal year 2018, all colleges and universities and the system office reallocated funds to address higher priorities or balance their budgets. The major sources of reallocated funds came from eliminating vacancies or reducing faculty or staff positions and reducing operating budgets. The greatest share of reductions was used to balance the budget.

The table on the following page shows how \$34,535,000 in funds were reallocated in fiscal year 2018.

## Table 5-1: Reallocations and Reinvestments

*Minnesota State  
Fiscal Year 2018*

### *Reductions/Reallocations*

<b>Reduction/Reallocation</b>	<b># Layoffs &amp; Vacancies Eliminated (FTE)</b>	<b># of Programs Impacted</b>	<b>Dollar Amount</b>
Administrative/staff positions	94	79	\$8,401
Equipment	0	0	\$939
Faculty positions	134	463	\$15,076
General operating budget	0	0	\$4,932
Other	0	1	\$2,462
Repair & replacement	1	0	\$318
Student services	14	2	\$1,118
Suspended or closed programs	10	11	\$1,288
<b>Grand Total</b>	<b>253</b>	<b>556</b>	<b>\$34,535</b>

### *Reinvestments and Cuts*

<b>Reinvestment and or Cut</b>	<b># Positions Added/ Reassigned (FTE)</b>	<b># Programs Impacted</b>	<b>Dollar Amount</b>
Added or reassigned admin/staff positions	30	16	\$2,437
Added or reassigned faculty positions	14	23	\$1,587
Enhanced, redesigned, or new programs	11	9	\$1,115
Equipment	0	9	\$1,077
Investment in facilities and/or repair and replacement	0	0	\$1,812
Other	2	2	\$7,498
Student services	14	3	\$1,563
Cuts Made To Balance the Budget (including inflation)	0	0	\$17,446
<b>Grand Total</b>	<b>71</b>	<b>62</b>	<b>\$34,535</b>

Invests in direct mission activities	\$9,318
Stems the growth in tuition and student fees	\$6,955
supports programs that benefit students	\$8,425

(Dollars in Thousands)

## Subdivision 7(6): Tuition History and Comparisons Minnesota State

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This section provides information on tuition and fee rates charged by Minnesota State Colleges and Universities. Table 6-1 shows the standard tuition and fee rates charged by each college and university in the Minnesota State system for fiscal years 2010 to 2019. Sector averages are provided for the two-year colleges and the four-year universities; a system-wide tuition and fee rate is also calculated for each fiscal year. In fiscal year 2019, the average tuition and fee charges totaled \$5,428 at Minnesota State colleges and \$8,384 at Minnesota State universities.

Table 6-2 compares tuition and fee rates charged by Minnesota State Colleges and Universities to rates charged by similar public associate degree-granting colleges and public master's universities in states that border Minnesota and to national averages. Data used in this comparison is from the Integrated Postsecondary Data System (IPEDS). Each year, U.S. colleges and universities report tuition and fee data to IPEDS. The IPEDS data set includes data elements that allow the system to compare Minnesota State Colleges and Universities with similarly-classified public higher education institutions nationally. When computing the averages for institution types, tuition and fees are weighted by undergraduate full-time enrollment.

The average tuition and fee rate charged at Minnesota State universities in fiscal year 2017 is lower than rates charged in similar public universities in states bordering Minnesota and nationally. The average tuition and fee rate charged at Minnesota State colleges is higher than rates charged in the bordering states and the national average for two-year public colleges.

**Table 6-1: Average Annual Tuition and Fees**  
*Minnesota State*  
*Fiscal Year 2010 to Fiscal Year 2019*

<b>Colleges</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
Alexandria Technical and Community College	4,657	4,902	5,169	5,378	5,386	5,398	5,402	5,359	5,410	5,416
Anoka-Ramsey Community College	4,208	4,487	4,738	4,984	5,003	5,003	5,019	4,976	5,042	5,049
Anoka Technical College	4,731	4,946	5,506	5,589	5,567	5,567	5,584	5,534	5,584	5,584
Central Lakes College	4,705	4,927	5,209	5,393	5,393	5,382	5,384	5,348	5,428	5,431
Century College	4,690	4,934	5,201	5,357	5,360	5,373	5,391	5,360	5,418	5,436
Dakota County Technical College	5,084	5,298	5,521	5,693	5,693	5,693	5,712	5,661	5,711	5,711
Fond du Lac Tribal and Community College	4,560	4,770	5,036	5,256	5,256	5,256	5,258	5,210	5,258	5,318
Hennepin Technical College	4,415	4,624	4,835	5,110	5,122	5,133	5,147	5,156	5,202	5,232
Inver Hills Community College	4,811	4,965	5,152	5,272	5,272	5,272	5,288	5,285	5,333	5,333
Lake Superior College	4,394	4,608	4,872	5,072	5,087	5,107	5,126	5,096	5,150	5,188
Minneapolis Community and Technical College	4,675	4,809	5,012	5,342	5,350	5,350	5,366	5,349	5,396	5,396
Minnesota State College - Southeast Technical	4,711	4,986	5,432	5,614	5,614	5,614	5,615	5,553	5,609	5,609
Minnesota State Community and Technical College	4,814	4,943	5,166	5,345	5,352	5,360	5,361	5,313	5,358	5,358
Minnesota West Community and Technical College	4,937	5,151	5,422	5,657	5,657	5,657	5,673	5,637	5,687	5,687
Normandale Community College	4,738	4,945	5,253	5,694	5,694	5,709	5,736	5,714	5,790	5,790
North Hennepin Community College	4,749	4,963	5,220	5,447	5,447	5,447	5,479	5,459	5,525	5,542
NHED - Hibbing Community College	4,630	4,844	5,111	5,293	5,308	5,308	5,309	5,262	5,309	5,309
NHED - Itasca Community College	4,638	4,852	5,119	5,307	5,307	5,323	5,324	5,277	5,324	5,324
NHED - Mesabi Range College	4,630	4,844	5,111	5,293	5,293	5,293	5,311	5,281	5,324	5,324
NHED - Rainy River Community College	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277	5,324	5,324
NHED - Vermilion Community College	4,660	4,874	5,141	5,323	5,323	5,323	5,324	5,277	5,324	5,324
Northland Community and Technical College	4,905	5,060	5,253	5,502	5,517	5,517	5,534	5,484	5,549	5,549
Northwest Technical College - Bemidji	4,955	5,079	5,329	5,479	5,479	5,479	5,480	5,429	5,480	5,488
Pine Technical and Community College	4,457	4,660	4,925	5,081	5,081	5,081	5,082	5,036	5,082	5,082
Ridgewater College	4,729	4,950	5,173	5,375	5,390	5,400	5,402	5,370	5,418	5,424
Riverland Community College	4,841	5,063	5,332	5,510	5,510	5,521	5,539	5,507	5,562	5,562
Rochester Community and Technical College	4,944	5,159	5,435	5,609	5,623	5,623	5,628	5,579	5,630	5,630
St. Cloud Technical and Community College	4,737	4,922	5,149	5,293	5,301	5,308	5,326	5,294	5,359	5,376
Saint Paul College	4,554	4,719	4,986	5,198	5,198	5,478	5,479	5,458	5,561	5,561
South Central College	4,697	4,910	5,169	5,355	5,370	5,378	5,379	5,369	5,416	5,491
<b>Colleges</b>	<b>4,697</b>	<b>4,902</b>	<b>5,171</b>	<b>5,371</b>	<b>5,376</b>	<b>5,389</b>	<b>5,399</b>	<b>5,364</b>	<b>5,419</b>	<b>5,428</b>
<b>State Universities</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
Bemidji State University	6,953	7,239	7,599	8,104	8,121	8,132	8,366	8,393	8,678	8,696
Metropolitan State University	5,628	5,923	6,341	6,642	6,642	6,942	7,566	7,566	7,860	7,879
Minnesota State University, Mankato	6,117	6,413	6,836	7,530	7,556	7,573	7,835	7,859	8,164	8,184
Minnesota State University Moorhead	6,186	6,494	6,937	7,790	7,819	7,829	8,094	8,115	8,467	8,574
St. Cloud State University	6,084	6,401	6,846	7,394	7,418	7,443	7,705	7,800	8,228	8,265
Southwest Minnesota State University	6,636	6,940	7,424	8,070	8,070	8,070	8,334	8,344	8,619	8,636
Winona State University	6,458	6,761	7,203	7,743	7,756	7,769	8,092	8,121	8,411	8,456
<b>Universities</b>	<b>6,295</b>	<b>6,596</b>	<b>7,026</b>	<b>7,610</b>	<b>7,626</b>	<b>7,680</b>	<b>7,999</b>	<b>8,028</b>	<b>8,347</b>	<b>8,384</b>
<b>System</b>	<b>4,999</b>	<b>5,223</b>	<b>5,522</b>	<b>5,795</b>	<b>5,801</b>	<b>5,822</b>	<b>5,891</b>	<b>5,868</b>	<b>5,973</b>	<b>5,988</b>

**Table 6-2: Average Annual Tuition and Fees Comparison\***

*Minnesota State vs. Border States and Nation*

*Fiscal Year 2008 to 2017*

Comparison	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Minnesota State Colleges	\$4,446	\$4,563	\$4,691	\$4,926	\$5,184	\$5,373	\$5,376	\$5,396	\$5,406	\$5,377
Minnesota State Universities	\$5,849	\$6,297	\$6,509	\$6,817	\$7,258	\$7,583	\$7,601	\$7,639	\$7,932	\$7,969
Border States Colleges**	\$3,755	\$3,914	\$3,965	\$4,196	\$4,409	\$4,577	\$4,715	\$4,793	\$4,874	\$4,968
Border States Universities***	\$5,920	\$6,323	\$6,638	\$6,991	\$7,401	\$7,773	\$7,810	\$7,854	\$8,004	\$8,138
Nation Colleges**	\$2,151	\$2,301	\$2,449	\$2,610	\$2,828	\$2,967	\$3,061	\$3,007	\$3,224	\$3,209
Nation Universities***	\$5,263	\$5,601	\$6,088	\$6,430	\$7,005	\$7,331	\$7,563	\$7,813	\$8,092	\$8,289

\* Tuition and fees are weighted by undergraduate full-time enrollment when computing the averages for institution type.

\*\* Compares Minnesota State colleges to public associate degree-granting institutions.

\*\*\* Compares Minnesota State universities to public universities classified as master's institutions.

## Subdivision 7(7): IPEDS Graduation and Transfer-Out Rates Minnesota State

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This section reports graduation and transfer-out rates that were submitted to the National Center for Education Statistics (NCES) on the Integrated Postsecondary Education Data System (IPEDS) Graduation Rate Survey. The graduation rate is the percent of first-time, full-time, certificate-seeking, diploma-seeking or degree-seeking undergraduate students who graduate within 150 percent of the time it would take a full-time student to complete the award. The transfer-out rate is the percent of these students who do not graduate within 150 percent of the time, but transfer to another college or university. Rates that report the percent of students who have graduated within 200 percent of the time it would take a full-time student to complete also are reported to NCES. Examples of 150 percent completion are a student who completes an associate degree in three years or a bachelor's degree in six years. Examples of 200 percent completion are a student who completes an associate degree in four years or a bachelor's degree in eight years.

The IPEDS graduation rates are reported for first-time, full-time new fall entering undergraduate degree-seeking students. Since this population represents less than one-third of the Minnesota State colleges and universities fall entering students, the system has defined a more comprehensive completion rate measure. This rate measures the percent of college entering students who graduate or transfer-out within three years after entry and the percent of university entering students who graduate within six years after entry. The completion rate is one of the system's performance measures that is used to assess progress toward achievement of its Strategic Framework goals.

The most recent graduation and transfer-out rates for each state college and university are reported by race-ethnicity and gender in Table 7-7 at the end of this section. When the rates are reported for each racial-ethnic group at each college and university, the vast majority of the information must be suppressed to prevent the disclosure of personally identifiable information for small groups of students. The graduation and transfer-out rates for African American, American Indian, Asian, Hawaiian/Pacific Islander and Hispanic students, and for students who reported two or more racial-ethnic groups, have been combined into a Students of Color category to permit reporting for most colleges and universities. Table 7-8 reports the Minnesota State colleges total and the Minnesota State universities total for each racial-ethnic group.

The graduation and transfer-out rate data were reported in the IPEDS 2017-2018 data collection. The rates for the state colleges are for fall 2014 entering students with graduation tracked through summer 2017. The rates for the state universities are for fall 2011 entering students with graduation tracked through summer 2017. The most recent combined graduation and transfer-out rates for the Minnesota State colleges and universities are reported in Tables 7-1 and 7-2. The average combined rate for the 2014 state college cohorts is 54 percent. The average combined rate for the 2011 state university cohorts is 83 percent. Combined graduation and transfer-out rates for Students of Color and White students are reported in Tables 7-3 and 7-4.

Cumulative four-year, five-year, and six-year state university graduation rates for bachelors degree completers are reported in Table 7-5. Data for each university for the 2011 cohort are shown in Table 7-3 at the end of this section.

Graduation rates at 150% and 200% time are reported for fall 2010 entering students at the colleges and fall 2007 entering students at the universities in Table 7-6. The 200% rates are three percent higher for students at the colleges and two percent higher at the universities.

**Table 7-1: Graduation & Transfer-Out Rates for Colleges**

*Fiscal Years 2010-2014*

<b>Cohort</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
<i>Graduation Rate</i>	25%	27%	29%	28%	31%
<i>Transfer-Out Rate</i>	24%	22%	21%	24%	23%
<i>Combined Rate</i>	49%	49%	49%	53%	54%

**Table 7-2: Graduation & Transfer-Out Rates for Universities**

*Fiscal Years 2007-2011*

<b>Cohort</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
<i>Graduation Rate</i>	49%	48%	47%	49%	49%
<i>Transfer-Out Rate</i>	35%	35%	36%	35%	34%
<i>Combined Rate</i>	84%	83%	83%	84%	83%

**Table 7-3: Graduation & Transfer-Out Rates for Colleges**

*by Race and Ethnicity*

<b>Cohort</b>	<b>Students of Color</b>	<b>White</b>	<b>Total</b>
2010	38%	53%	49%
2014	44%	59%	54%

**Table 7-4: Graduation & Transfer-Out Rates for Universities**

*by Race and Ethnicity*

<b>Cohort</b>	<b>Students of Color</b>	<b>White</b>	<b>Total</b>
2007	79%	86%	84%
2011	74%	85%	83%

**Table 7-5: Four, Five & Six-Year Graduation Rates for Universities**

*Bachelor's Degree Completers*

<b>Cohort</b>	<b>Four-year</b>	<b>Five-year</b>	<b>Six-year</b>
2007	23%	43%	49%
2011	26%	43%	48%

**Table 7-6: 150% and 200% Graduation Rates**  
*Colleges and Universities*

<b>Cohort</b>	<b>Colleges</b>	<b>Universities</b>
<i>150% Rate</i>	25%	49%
<i>200% Rate</i>	28%	51%

**Note:** Tables 7-1 through 7-6 use cohort (or entry year) instead of a survey date used in previous reports

Minnesota State has been actively working to improve completion rates through a variety of initiatives that have demonstrated promising outcomes. The initiatives include systemwide and local partnerships with K-12 school district associations, adult basic education, business and industries, and non-profit organizations, as well as a variety of campus based initiatives. The system’s completion plan capitalizes on the initiatives that are demonstrating success while promoting practices and policies that have been shown to have a positive impact on completion. Minnesota State’s work to implement strategies to improve completion rates are further outlined in the College Completion Plan submitted to the Legislature in January 2016 and in the annual Degree and Certificate Completion Report submitted in January 2018.

Minnesota State institutions are also implementing innovations in developmental education to increase student retention, persistence and completion. The Minnesota State Colleges and Universities have created a Developmental Education Strategic Roadmap (DESR) to guide systemwide work on developmental education redesign with clearly identified strategic goals, key action steps, targeted timelines for implementation, and measureable outcomes. The details of the developmental education plan were outlined in the Developmental Education Plan report submitted to the legislature in February 2018.



**Table 7-7: 2017-2018 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender**  
*Two-Year College Fall 2014 and Four-Year University Fall 2011 First-time, Full-time, Degree Seeking Students*

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Colleges Total</b>	Initial Cohort	133	3,683	8,052	100	7,077	4,891	11,968
<b>Colleges Total</b>	Graduation Rate	27.8%	17.5%	37.0%	27.0%	31.3%	30.1%	30.8%
<b>Colleges Total</b>	Transfer Out Rate	22.6%	26.4%	21.9%	18.0%	21.4%	26.0%	23.3%
<b>Colleges Total</b>	Combined Rate	50.4%	44.0%	58.9%	45.0%	52.7%	56.1%	54.1%
<b>Metro Area Community Colleges Total</b>	Initial Cohort	33	927	1,532	29	1,308	1,213	2,521
<b>Metro Area Community Colleges Total</b>	Graduation Rate	45.5%	16.8%	28.2%	20.7%	19.9%	28.8%	24.2%
<b>Metro Area Community Colleges Total</b>	Transfer Out Rate	21.2%	27.8%	29.1%	27.6%	27.4%	29.7%	28.5%
<b>Metro Area Community Colleges Total</b>	Combined Rate	66.7%	44.7%	57.3%	48.3%	47.3%	58.5%	52.7%
<b>Anoka-Ramsey Community College</b>	Initial Cohort	10	188	557	**	373	386	759
<b>Anoka-Ramsey Community College</b>	Graduation Rate	30.0%	14.4%	27.5%	**	19.3%	29.0%	24.2%
<b>Anoka-Ramsey Community College</b>	Transfer Out Rate	10.0%	28.7%	30.9%	**	29.0%	31.1%	30.0%
<b>Anoka-Ramsey Community College</b>	Combined Rate	40.0%	43.1%	58.3%	**	48.3%	60.1%	54.3%
<b>Inver Hills Community College</b>	Initial Cohort	**	162	287	**	217	245	462
<b>Inver Hills Community College</b>	Graduation Rate	**	17.9%	26.5%	**	20.7%	28.2%	24.7%
<b>Inver Hills Community College</b>	Transfer Out Rate	**	30.2%	30.3%	**	26.7%	32.7%	29.9%
<b>Inver Hills Community College</b>	Combined Rate	**	48.1%	56.8%	**	47.5%	60.8%	54.5%
<b>Normandale Community College</b>	Initial Cohort	**	359	507	**	477	399	876
<b>Normandale Community College</b>	Graduation Rate	**	17.8%	32.0%	**	21.2%	32.3%	26.3%
<b>Normandale Community College</b>	Transfer Out Rate	**	25.3%	27.0%	**	26.6%	26.3%	26.5%
<b>Normandale Community College</b>	Combined Rate	**	43.2%	59.0%	**	47.8%	58.6%	52.7%
<b>North Hennepin Community College</b>	Initial Cohort	**	218	181	18	241	183	424

Area	Institution	Non-Resident Alien	Students of Color	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
<b>North Hennepin Community College</b>	Graduation Rate	**	16.5%	22.7%	16.7%	17.4%	21.3%	19.1%
<b>North Hennepin Community College</b>	Transfer Out Rate	**	29.4%	27.6%	27.8%	27.4%	30.1%	28.5%
<b>North Hennepin Community College</b>	Combined Rate	**	45.9%	50.3%	44.4%	44.8%	51.4%	47.6%
<b>Metro Area Community and Technical Colleges Total</b>	Initial Cohort	41	1,204	777	5	1,098	929	2,027
<b>Metro Area Community and Technical Colleges Total</b>	Graduation Rate	29.3%	16.1%	27.4%	20.0%	20.1%	21.4%	20.7%
<b>Metro Area Community and Technical Colleges Total</b>	Transfer Out Rate	12.2%	21.4%	23.7%	20.0%	21.1%	23.3%	22.1%
<b>Metro Area Community and Technical Colleges Total</b>	Combined Rate	41.5%	37.5%	51.1%	40.0%	41.3%	44.7%	42.8%
<b>Century College</b>	Initial Cohort	34	302	378	**	423	295	718
<b>Century College</b>	Graduation Rate	20.6%	11.9%	23.3%	**	13.9%	24.7%	18.4%
<b>Century College</b>	Transfer Out Rate	14.7%	22.5%	29.4%	**	27.9%	22.4%	25.6%
<b>Century College</b>	Combined Rate	35.3%	34.4%	52.6%	**	41.8%	47.1%	44.0%
<b>Minneapolis Community and Technical College</b>	Initial Cohort	**	426	218	**	308	342	650
<b>Minneapolis Community and Technical College</b>	Graduation Rate	**	13.1%	20.2%	**	15.6%	16.7%	16.2%
<b>Minneapolis Community and Technical College</b>	Transfer Out Rate	**	23.0%	23.4%	**	20.5%	25.1%	22.9%
<b>Minneapolis Community and Technical College</b>	Combined Rate	**	36.2%	43.6%	**	36.0%	41.8%	39.1%
<b>Saint Paul College</b>	Initial Cohort	**	476	181	**	367	292	659
<b>Saint Paul College</b>	Graduation Rate	**	21.4%	44.8%	**	31.1%	23.6%	27.8%
<b>Saint Paul College</b>	Transfer Out Rate	**	19.3%	12.2%	**	13.9%	21.9%	17.5%
<b>Saint Paul College</b>	Combined Rate	**	40.8%	56.9%	**	45.0%	45.5%	45.2%
<b>Metro Area Technical Colleges Total</b>	Initial Cohort	10	241	592	11	637	217	854
<b>Metro Area Technical Colleges Total</b>	Graduation Rate	50.0%	17.8%	38.3%	36.4%	33.8%	29.5%	32.7%

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Metro Area Technical Colleges Total</b>	Transfer Out Rate	20.0%	21.2%	11.3%	0.0%	10.8%	23.5%	14.1%
<b>Metro Area Technical Colleges Total</b>	Combined Rate	70.0%	39.0%	49.7%	36.4%	44.6%	53.0%	46.7%
<b>Anoka Technical College</b>	Initial Cohort	**	36	153	**	141	48	189
<b>Anoka Technical College</b>	Graduation Rate	**	19.4%	33.3%	**	29.8%	33.3%	30.7%
<b>Anoka Technical College</b>	Transfer Out Rate	**	13.9%	9.8%	**	9.2%	14.6%	10.6%
<b>Anoka Technical College</b>	Combined Rate	**	33.3%	43.1%	**	39.0%	47.9%	41.3%
<b>Dakota County Technical College</b>	Initial Cohort	10	75	255	**	262	85	347
<b>Dakota County Technical College</b>	Graduation Rate	50.0%	21.3%	40.8%	**	37.8%	31.8%	36.3%
<b>Dakota County Technical College</b>	Transfer Out Rate	20.0%	28.0%	16.1%	**	14.1%	31.8%	18.4%
<b>Dakota County Technical College</b>	Combined Rate	70.0%	49.3%	56.9%	**	51.9%	63.5%	54.8%
<b>Hennepin Technical College</b>	Initial Cohort	**	130	184	**	234	84	318
<b>Hennepin Technical College</b>	Graduation Rate	**	15.4%	39.1%	**	31.6%	25.0%	29.9%
<b>Hennepin Technical College</b>	Transfer Out Rate	**	19.2%	6.0%	**	8.1%	20.2%	11.3%
<b>Hennepin Technical College</b>	Combined Rate	**	34.6%	45.1%	**	39.7%	45.2%	41.2%
<b>Greater Minnesota Community Colleges Total</b>	Initial Cohort	14	179	368	6	374	193	567
<b>Greater Minnesota Community Colleges Total</b>	Graduation Rate	7.1%	16.8%	35.1%	16.7%	24.3%	36.3%	28.4%
<b>Greater Minnesota Community Colleges Total</b>	Transfer Out Rate	28.6%	40.8%	28.0%	33.3%	35.3%	25.9%	32.1%
<b>Greater Minnesota Community Colleges Total</b>	Combined Rate	35.7%	57.5%	63.0%	50.0%	59.6%	62.2%	60.5%
<b>Fond du Lac Tribal and Community College</b>	Initial Cohort	**	69	80	**	91	60	151
<b>Fond du Lac Tribal and Community College</b>	Graduation Rate	**	15.9%	32.5%	**	23.1%	26.7%	24.5%
<b>Fond du Lac Tribal and Community College</b>	Transfer Out Rate	**	29.0%	18.8%	**	29.7%	16.7%	24.5%

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Fond du Lac Tribal and Community College</b>	Combined Rate	**	44.9%	51.3%	**	52.7%	43.3%	49.0%
<b>Itasca Community College</b>	Initial Cohort	**	62	133	**	142	56	198
<b>Itasca Community College</b>	Graduation Rate	**	19.4%	37.6%	**	28.9%	39.3%	31.8%
<b>Itasca Community College</b>	Transfer Out Rate	**	46.8%	27.1%	**	35.2%	28.6%	33.3%
<b>Itasca Community College</b>	Combined Rate	**	66.1%	64.7%	**	64.1%	67.9%	65.2%
<b>Rainy River Community College</b>	Initial Cohort	13	19	42	**	31	43	74
<b>Rainy River Community College</b>	Graduation Rate	7.7%	26.3%	42.9%	**	32.3%	32.6%	32.4%
<b>Rainy River Community College</b>	Transfer Out Rate	23.1%	47.4%	26.2%	**	22.6%	37.2%	31.1%
<b>Rainy River Community College</b>	Combined Rate	30.8%	73.7%	69.0%	**	54.8%	69.8%	63.5%
<b>Vermilion Community College</b>	Initial Cohort	**	29	113	**	110	34	144
<b>Vermilion Community College</b>	Graduation Rate	**	6.9%	31.0%	**	17.3%	52.9%	25.7%
<b>Vermilion Community College</b>	Transfer Out Rate	**	51.7%	36.3%	**	43.6%	23.5%	38.9%
<b>Vermilion Community College</b>	Combined Rate	**	58.6%	67.3%	**	60.9%	76.5%	64.6%
<b>Greater Minnesota Community and Technical Colleges Total</b>	Initial Cohort	34	1,093	4,575	46	3,507	2,241	5,748
<b>Greater Minnesota Community and Technical Colleges Total</b>	Graduation Rate	8.8%	19.9%	41.3%	28.3%	38.8%	34.0%	37.0%
<b>Greater Minnesota Community and Technical Colleges Total</b>	Transfer Out Rate	35.3%	29.9%	20.2%	15.2%	19.9%	25.6%	22.1%
<b>Greater Minnesota Community and Technical Colleges Total</b>	Combined Rate	44.1%	49.9%	61.6%	43.5%	58.7%	59.6%	59.1%
<b>Alexandria Technical and Community College</b>	Initial Cohort	**	37	427	**	333	135	468
<b>Alexandria Technical and Community College</b>	Graduation Rate	**	27.0%	60.2%	**	62.2%	45.9%	57.5%
<b>Alexandria Technical and Community College</b>	Transfer Out Rate	**	16.2%	14.1%	**	10.5%	23.0%	14.1%

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Alexandria Technical and Community College</b>	Combined Rate	**	43.2%	74.2%	**	72.7%	68.9%	71.6%
<b>Central Lakes College</b>	Initial Cohort	**	79	413	**	307	186	493
<b>Central Lakes College</b>	Graduation Rate	**	17.7%	47.2%	**	45.3%	38.2%	42.6%
<b>Central Lakes College</b>	Transfer Out Rate	**	27.8%	12.8%	**	15.3%	15.1%	15.2%
<b>Central Lakes College</b>	Combined Rate	**	45.6%	60.0%	**	60.6%	53.2%	57.8%
<b>Lake Superior College</b>	Initial Cohort	**	44	332	**	223	158	381
<b>Lake Superior College</b>	Graduation Rate	**	25.0%	32.2%	**	34.5%	26.6%	31.2%
<b>Lake Superior College</b>	Transfer Out Rate	**	29.5%	25.3%	**	21.1%	32.3%	25.7%
<b>Lake Superior College</b>	Combined Rate	**	54.5%	57.5%	**	55.6%	58.9%	57.0%
<b>Minnesota State Community and Technical College</b>	Initial Cohort	**	128	608	**	400	342	742
<b>Minnesota State Community and Technical College</b>	Graduation Rate	**	12.5%	40.6%	**	39.5%	31.3%	35.7%
<b>Minnesota State Community and Technical College</b>	Transfer Out Rate	**	43.8%	30.6%	**	29.3%	37.4%	33.0%
<b>Minnesota State Community and Technical College</b>	Combined Rate	**	56.3%	71.2%	**	68.8%	68.7%	68.7%
<b>Minnesota West Community and Technical College</b>	Initial Cohort	**	70	185	**	155	101	256
<b>Minnesota West Community and Technical College</b>	Graduation Rate	**	27.1%	50.8%	**	41.9%	47.5%	44.1%
<b>Minnesota West Community and Technical College</b>	Transfer Out Rate	**	22.9%	10.3%	**	15.5%	10.9%	13.7%
<b>Minnesota West Community and Technical College</b>	Combined Rate	**	50.0%	61.1%	**	57.4%	58.4%	57.8%
<b>Hibbing Community College</b>	Initial Cohort	**	22	173	**	113	87	200
<b>Hibbing Community College</b>	Graduation Rate	**	18.2%	43.4%	**	39.8%	41.4%	40.5%

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Hibbing Community College</b>	Transfer Out Rate	**	27.3%	21.4%	**	16.8%	27.6%	21.5%
<b>Hibbing Community College</b>	Combined Rate	**	45.5%	64.7%	**	56.6%	69.0%	62.0%
<b>Mesabi Range College</b>	Initial Cohort	**	42	117	**	105	56	161
<b>Mesabi Range College</b>	Graduation Rate	**	7.1%	42.7%	**	29.5%	41.1%	33.5%
<b>Mesabi Range College</b>	Transfer Out Rate	**	50.0%	23.1%	**	33.3%	23.2%	29.8%
<b>Mesabi Range College</b>	Combined Rate	**	57.1%	65.8%	**	62.9%	64.3%	63.4%
<b>Northland Community and Technical College</b>	Initial Cohort	**	77	218	**	189	108	297
<b>Northland Community and Technical College</b>	Graduation Rate	**	36.4%	50.9%	**	47.6%	45.4%	46.8%
<b>Northland Community and Technical College</b>	Transfer Out Rate	**	18.2%	16.5%	**	14.8%	20.4%	16.8%
<b>Northland Community and Technical College</b>	Combined Rate	**	54.5%	67.4%	**	62.4%	65.7%	63.6%
<b>Pine Technical and Community College</b>	Initial Cohort	**	**	52	**	38	18	56
<b>Pine Technical and Community College</b>	Graduation Rate	**	**	40.4%	**	50.0%	11.1%	37.5%
<b>Pine Technical and Community College</b>	Transfer Out Rate	**	**	5.8%	**	0.0%	16.7%	5.4%
<b>Pine Technical and Community College</b>	Combined Rate	**	**	46.2%	**	50.0%	27.8%	42.9%
<b>Ridgewater College</b>	Initial Cohort	**	91	447	**	358	183	541
<b>Ridgewater College</b>	Graduation Rate	**	26.4%	46.3%	**	43.0%	42.1%	42.7%
<b>Ridgewater College</b>	Transfer Out Rate	**	23.1%	15.0%	**	15.1%	19.1%	16.5%
<b>Ridgewater College</b>	Combined Rate	**	49.5%	61.3%	**	58.1%	61.2%	59.1%
<b>Riverland Community College</b>	Initial Cohort	17	95	225	**	214	125	339
<b>Riverland Community College</b>	Graduation Rate	5.9%	29.5%	49.3%	**	38.3%	47.2%	41.6%
<b>Riverland Community College</b>	Transfer Out Rate	29.4%	22.1%	17.3%	**	19.2%	19.2%	19.2%

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Riverland Community College</b>	Combined Rate	35.3%	51.6%	66.7%	**	57.5%	66.4%	60.8%
<b>Rochester Community and Technical College</b>	Initial Cohort	**	224	511	**	440	308	748
<b>Rochester Community and Technical College</b>	Graduation Rate	**	14.3%	26.0%	**	20.7%	25.0%	22.5%
<b>Rochester Community and Technical College</b>	Transfer Out Rate	**	33.0%	24.9%	**	27.3%	27.6%	27.4%
<b>Rochester Community and Technical College</b>	Combined Rate	**	47.3%	50.9%	**	48.0%	52.6%	49.9%
<b>St. Cloud Technical and Community College</b>	Initial Cohort	**	82	522	**	374	238	612
<b>St. Cloud Technical and Community College</b>	Graduation Rate	**	14.6%	36.0%	**	36.4%	27.3%	32.8%
<b>St. Cloud Technical and Community College</b>	Transfer Out Rate	**	31.7%	23.6%	**	21.4%	29.0%	24.3%
<b>St. Cloud Technical and Community College</b>	Combined Rate	**	46.3%	59.6%	**	57.8%	56.3%	57.2%
<b>South Central College</b>	Initial Cohort	**	99	345	**	258	196	454
<b>South Central College</b>	Graduation Rate	**	17.2%	27.2%	**	26.4%	22.4%	24.7%
<b>South Central College</b>	Transfer Out Rate	**	31.3%	18.8%	**	19.8%	25.5%	22.2%
<b>South Central College</b>	Combined Rate	**	48.5%	46.1%	**	46.1%	48.0%	46.9%
<b>Greater Minnesota Technical Colleges Total</b>	Initial Cohort	1	39	208	3	153	98	251
<b>Greater Minnesota Technical Colleges Total</b>	Graduation Rate	100.0%	10.3%	41.8%	66.7%	43.8%	27.6%	37.5%
<b>Greater Minnesota Technical Colleges Total</b>	Transfer Out Rate	0.0%	17.9%	17.8%	0.0%	15.0%	21.4%	17.5%
<b>Greater Minnesota Technical Colleges Total</b>	Combined Rate	100.0%	28.2%	59.6%	66.7%	58.8%	49.0%	55.0%
<b>Minnesota State College Southeast</b>	Initial Cohort	**	23	149	**	109	64	173

<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Minnesota State College Southeast</b>	Graduation Rate	**	8.7%	36.9%	**	37.6%	26.6%	33.5%
<b>Minnesota State College Southeast</b>	Transfer Out Rate	**	17.4%	16.8%	**	16.5%	17.2%	16.8%
<b>Minnesota State College Southeast</b>	Combined Rate	**	26.1%	53.7%	**	54.1%	43.8%	50.3%
<b>Northwest Technical College - Bemidji</b>	Initial Cohort	**	16	59	**	44	34	78
<b>Northwest Technical College - Bemidji</b>	Graduation Rate	**	12.5%	54.2%	**	59.1%	29.4%	46.2%
<b>Northwest Technical College - Bemidji</b>	Transfer Out Rate	**	18.8%	20.3%	**	11.4%	29.4%	19.2%
<b>Northwest Technical College - Bemidji</b>	Combined Rate	**	31.3%	74.6%	**	70.5%	58.8%	65.4%
<b>State Universities Total</b>	Initial Cohort	197	1,107	7,125	150	3,862	4,717	8,579
<b>State Universities Total</b>	Graduation Rate	60.4%	29.8%	51.8%	56.7%	44.1%	53.5%	49.2%
<b>State Universities Total</b>	Transfer Out Rate	7.1%	44.4%	33.4%	22.0%	33.5%	34.5%	34.1%
<b>State Universities Total</b>	Combined Rate	67.5%	74.3%	85.2%	78.7%	77.6%	88.0%	83.3%
<b>Bemidji State University</b>	Initial Cohort	16	60	737	11	414	410	824
<b>Bemidji State University</b>	Graduation Rate	62.5%	25.0%	48.0%	45.5%	42.0%	51.2%	46.6%
<b>Bemidji State University</b>	Transfer Out Rate	6.3%	46.7%	35.3%	27.3%	34.8%	36.1%	35.4%
<b>Bemidji State University</b>	Combined Rate	68.8%	71.7%	83.3%	72.7%	76.8%	87.3%	82.0%
<b>Metropolitan State University</b>	Initial Cohort	**	39	10	**	27	24	51
<b>Metropolitan State University</b>	Graduation Rate	**	23.1%	40.0%	**	25.9%	29.2%	27.5%
<b>Metropolitan State University</b>	Transfer Out Rate	**	48.7%	40.0%	**	55.6%	33.3%	45.1%
<b>Metropolitan State University</b>	Combined Rate	**	71.8%	80.0%	**	81.5%	62.5%	72.5%
<b>Minnesota State University, Mankato</b>	Initial Cohort	41	397	2,042	45	1,218	1,307	2,525
<b>Minnesota State University, Mankato</b>	Graduation Rate	61.0%	27.2%	51.0%	64.4%	44.2%	51.0%	47.7%
<b>Minnesota State University, Mankato</b>	Transfer Out Rate	17.1%	44.3%	35.5%	13.3%	36.0%	36.3%	36.2%



<b>Area</b>	<b>Institution</b>	<b>Non-Resident Alien</b>	<b>Students of Color</b>	<b>White</b>	<b>Unknown Race Ethnicity</b>	<b>Total Male</b>	<b>Total Female</b>	<b>Grand Total</b>
<b>Minnesota State University, Mankato</b>	Combined Rate	78.0%	71.5%	86.5%	77.8%	80.2%	87.2%	83.8%
<b>Minnesota State University Moorhead</b>	Initial Cohort	42	97	867	67	417	656	1,073
<b>Minnesota State University Moorhead</b>	Graduation Rate	47.6%	35.1%	46.6%	58.2%	34.8%	53.7%	46.3%
<b>Minnesota State University Moorhead</b>	Transfer Out Rate	9.5%	43.3%	34.9%	17.9%	33.6%	33.7%	33.6%
<b>Minnesota State University Moorhead</b>	Combined Rate	57.1%	78.4%	81.5%	76.1%	68.3%	87.3%	80.0%
<b>St. Cloud State University</b>	Initial Cohort	65	336	1,431	13	915	930	1,845
<b>St. Cloud State University</b>	Graduation Rate	72.3%	28.6%	46.9%	30.8%	41.1%	47.5%	44.3%
<b>St. Cloud State University</b>	Transfer Out Rate	1.5%	43.8%	32.4%	46.2%	30.8%	36.0%	33.4%
<b>St. Cloud State University</b>	Combined Rate	73.8%	72.3%	79.2%	76.9%	71.9%	83.5%	77.8%
<b>Southwest Minnesota State University</b>	Initial Cohort	**	48	350	**	182	223	405
<b>Southwest Minnesota State University</b>	Graduation Rate	**	22.9%	48.0%	**	41.8%	47.5%	44.9%
<b>Southwest Minnesota State University</b>	Transfer Out Rate	**	58.3%	36.9%	**	38.5%	39.5%	39.0%
<b>Southwest Minnesota State University</b>	Combined Rate	**	81.3%	84.9%	**	80.2%	87.0%	84.0%
<b>Winona State University</b>	Initial Cohort	25	130	1,688	13	689	1,167	1,856
<b>Winona State University</b>	Graduation Rate	56.0%	43.8%	62.1%	53.8%	56.2%	63.3%	60.7%
<b>Winona State University</b>	Transfer Out Rate	0.0%	40.0%	29.6%	46.2%	29.8%	30.2%	30.1%
<b>Winona State University</b>	Combined Rate	56.0%	83.8%	91.7%	100.0%	85.9%	93.6%	90.7%

**Table 7-8: 2017-2018 IPEDS Graduation Rates and Transfer-Out Rates by Racial Ethnic Status and Gender**  
*Two-Year College Fall 2014 and Four-Year University Fall 2011 First-time, Full-time, Degree Seeking Students*

Area	Institution	Non-Resident Alien	African American	American Indian	Asian	Hawaiian/Pacific Islander	Hispanic	2 or More Race Ethnicity	White	Unknown Race Ethnicity	Total Male	Total Female	Grand Total
<b>Colleges Total</b>	Initial Cohort	133	1,318	133	757	17	862	596	8,052	100	7,077	4,891	11,968
<b>Colleges Total</b>	Graduation Rate	27.8%	12.7%	13.5%	22.9%	17.6%	21.7%	16.3%	37.0%	27.0%	31.3%	30.1%	30.8%
<b>Colleges Total</b>	Transfer Out Rate	22.6%	34.1%	11.3%	21.1%	17.6%	23.7%	23.8%	21.9%	18.0%	21.4%	26.0%	23.3%
<b>Colleges Total</b>	Combined Rate	50.4%	46.8%	24.8%	44.0%	35.3%	45.4%	40.1%	58.9%	45.0%	52.7%	56.1%	54.1%
<b>State Universities Total</b>	Initial Cohort	197	338	39	268	11	245	206	7,125	150	3,862	4,717	8,579
<b>State Universities Total</b>	Graduation Rate	60.4%	20.1%	17.9%	39.6%	18.2%	33.1%	32.0%	51.8%	56.7%	44.1%	53.5%	49.2%
<b>State Universities Total</b>	Transfer Out Rate	7.1%	53.3%	43.6%	37.3%	54.5%	41.2%	42.7%	33.4%	22.0%	33.5%	34.5%	34.1%
<b>State Universities Total</b>	Combined Rate	67.5%	73.4%	61.5%	76.9%	72.7%	74.3%	74.8%	85.2%	78.7%	77.6%	88.0%	83.3%

**Table 7-9: 2017-2018 IPEDS Cumulative Four-, Five-, and Six-year Graduation Rates for Bachelor's Degree Completers**  
*Fall 2011 First-time, Full-time, Degree Seeking Students*

Institution	Cohort	4 Years Number	4 Years Graduation Rate	5 Years or Less Number	5 Years or Less Graduation Rate	6 Years or Less Number	6 Years or Less Graduation Rate
Bemidji State University	824	228	27.7%	351	42.6%	372	45.1%
Metropolitan State University	51	7	13.7%	12	23.5%	14	27.5%
Minnesota State University,	2,525	597	23.6%	1,044	41.3%	1,190	47.1%
Minnesota State University	1,073	281	26.2%	446	41.6%	495	46.1%
St. Cloud State University	1,845	354	19.2%	680	36.9%	801	43.4%
Southwest Minnesota State	405	114	28.1%	168	41.5%	181	44.7%
Winona State University	1,856	670	36.1%	1,019	54.9%	1,103	59.4%
Total: Universities	8,579	2,251	26.2%	3,720	43.4%	4,156	48.4%

## Subdivision 7(8): Students Traditionally Underrepresented in Higher Education - Minnesota State

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This section reports information about students traditionally underrepresented in higher education. Underrepresented students include those who are:

- Students of Color: African American, American Indian, Asian, Hispanic, Pacific Islander and students that report two or more races; and/or
- First Generation Students: Students whose parents did not attend college; and/or
- Low Income Students: Students who are eligible to receive a Pell grant are considered to be low-income.

System undergraduate headcount enrollment decreased by nine percent between fiscal years 2013 and 2017. The system experienced a 15 percent decrease in underrepresented student enrollment from 142,285 in fiscal year 2013 to 120,548 in fiscal year 2017, as shown in Figure 8-1. These numbers are the unduplicated headcount of underrepresented undergraduate students taking credit courses during the fiscal year. Underrepresented students decreased from 54 percent of undergraduate credit students in 2013 to 50 percent in 2017, as shown in Figure 8-2.

Providing access to higher education for all Minnesotans and addressing gaps in attainment for underrepresented students remains a key priority for Minnesota State. Minnesota State has been actively working to improve access, retention and completion through a variety of initiatives. Colleges and universities and the system office have been engaging in collective discussions, strategic planning, and implementation of evidence-based policies, programs and practices to improve retention and completion rates of underrepresented students. Minnesota State's work to implement these strategies are further outlined, along with an examination of relevant disaggregated data, in the College Completion Plan submitted to the Legislature in January 2016, in the annual Degree and Certificate Completion Report submitted in January 2018 and the Developmental Education Plan report submitted to the legislature in February 2018.

**Figure 8-1: Undergraduate Underrepresented Students**

*Minnesota State  
Fiscal Years 2013 to 2017*

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<i>Colleges</i>	109,924	105,338	100,618	95,065	90,990
<i>Universities</i>	32,361	31,804	30,752	30,195	29,558
<i>System</i>	142,285	137,142	131,370	125,260	120,548

**Figure 8-2: Percent Underrepresented Students**  
*Minnesota State*  
*Fiscal Years 2013 and 2017*

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<i>Colleges</i>	58%	58%	56%	55%	53%
<i>Universities</i>	44%	44%	43%	43%	42%
<i>System</i>	54%	54%	52%	51%	50%

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Note: Underrepresented students include students of color, first generation students and low income students; students who are in more than one of these groups are only counted once in the data.

## Subdivision 7(9): Workforce Development Activities Minnesota State

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This section reports on the system’s workforce development activities as measured by customized training revenues. Customized training and education programs help employers meet their training needs and stay competitive in a world economy. Customized training revenues decreased by 9 percent from \$40.1 million in fiscal year 2013 to \$36.6 million in fiscal year 2017, as shown in Table 9-1. The figure includes revenues from employers and other sources, but excludes state appropriations that support customized training.

**Table 9-1: Customized Training Revenues in Millions**  
*Minnesota State*  
*Fiscal Years 2013 to 2017*

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<i>Millions of Dollars</i>	\$40.1	\$33.4	\$34.6	\$33.6	\$36.6

## Subdivision 7 (10): Consultant Contracts in Excess of 500K Minnesota State

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This section reports on contract work for Minnesota State in excess of \$500K. The data includes the name of consultant, total value of the contract for fiscal year 2017 and 2018, describes the work, and describes the reason for using an outside consultant. Consulting contracts are defined according to statute as management, investment and financial advisory services, project management, computer/technology advisory services, and construction project management. The following five contractors qualified for the criteria and are listed below with the contract amount and reason for use.

### **Bentz Thompson Rietow Inc. - \$1,141,117**

Specialty services are required to be performed by, or under direct supervision of, a Minnesota licensed architect. This is a master system contract various colleges and universities use to access architectural services. Architect's duties include planning projects, cost estimating, preparing bid documents (drawings and specifications) and overseeing construction. The reason we use this contractor is that Minnesota State does not have available staff with expertise nor software (AutoCAD, BIM) to perform this workload.

### **Bryant Rolstad Consultants - \$1,081,947**

The vendor/partner provides online course content and program administration for the WEB WOC program. This is a unique curriculum where nurses can get a graduate certificate in wound, ostomy, and continence care. The consultants provide all of the instructional content as well as work with the instructors. The reason this contractor is used is that there are only a few certified programs in the nation and finding faculty to hire with this specialty would be difficult.

### **Jaggaer - \$707,136**

The contract with Jaggaer (formerly called SciQuest) was for the implementation services and ongoing licensing of our system-wide Marketplace procurement software system for both contracts and procurement. The reason this contractor is used is that using a contractor in this case was preferable than trying to build it in house due to resources and cost.

### **Knock Inc. - \$666,777**

This was for the creation of new branding and marketing materials in support of the launch of the MN Cyber Range, a high-fidelity cybersecurity training platform. External marketing expertise was sought due to the need to develop new branding for this asset, along with the fact that the target market for this initiative is high-value corporate training. The reason this contractor was used is that Metro State marketing did not have the internal resources to pursue this initiative, as the target market is not the traditional Metro State student demographic.

### **Object Partners Inc. - \$712,178**

Technical services provided for various IT projects for third party integration, web architecture upgrade, and application development. The reason this contractor was used is that external contractors were required to meet business need deadlines without compromising existing IT projects.

## Subdivision 7 (11 i): Student Demographics Minnesota State

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This section reports aggregate data on student demographics.

**Figure 11-1 Part 1: Student Demographics by Race/Ethnicity**  
*Minnesota State*  
*Fiscal Year 2017*

<b>Race/Ethnicity</b>	<b>Count</b>	<b>Percent</b>
<i>Students of Color</i>	63,130	26.0%
<i>White</i>	171,073	68.3%
<i>Nonresident Alien</i>	6,219	2.5%
<i>Unknown Race</i>	8,018	3.2%
<b>Total</b>	<b>250,440</b>	<b>100.0%</b>

**Figure 11-1 Part 2: Student Demographics by Gender**  
*Minnesota State*  
*Fiscal Year 2017*

<b>Gender</b>	<b>Count</b>	<b>Percent</b>
<i>Male</i>	108,575	43.4%
<i>Female</i>	139,036	55.5%
<i>Unknown Gender</i>	2,829	1.1%
<b>Total</b>	<b>250,440</b>	<b>100.0%</b>



Subdivision 7 (11 ii): Total Enrollment and Enrollment by Legislative District  
Minnesota State

**Total Unduplicated Credit Students  
Minnesota State  
Fiscal Year 2013-2017**

	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>
<b>TOTAL CREDIT ENROLLMENT</b>	272,498	264,505	259,540	254,201	250,440

**Credit Students by Minnesota House Districts  
Minnesota State  
Fiscal Year 2013-2017**

<b>HOUSE DISTRICT</b>	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>
<b>TOTAL STUDENTS IN DISTRICTS*</b>	248,322	242,971	238,480	233,258	229,065
<b>01A</b>	1,794	1,759	1,707	1,748	1,698
<b>01B</b>	1,742	1,636	1,671	1,651	1,658
<b>02A</b>	1,641	1,485	1,412	1,415	1,413
<b>02B</b>	1,545	1,564	1,481	1,394	1,429
<b>03A</b>	1,834	1,639	1,728	1,773	1,623
<b>03B</b>	1,755	1,655	1,567	1,585	1,608
<b>04A</b>	2,219	2,172	2,086	2,090	2,058
<b>04B</b>	1,805	1,757	1,701	1,764	1,814
<b>05A</b>	2,526	2,249	2,004	2,010	1,944
<b>05B</b>	1,862	1,756	1,746	1,687	1,747
<b>06A</b>	2,023	2,100	2,036	2,082	2,142
<b>06B</b>	2,171	2,102	1,870	1,893	1,882
<b>07A</b>	1,677	1,585	1,529	1,441	1,360
<b>07B</b>	1,966	1,909	1,713	1,576	1,377
<b>08A</b>	1,800	1,492	1,557	1,509	1,515
<b>08B</b>	2,143	2,169	1,971	2,035	1,932
<b>09A</b>	2,105	2,008	1,932	1,775	1,752
<b>09B</b>	2,058	2,035	1,974	1,853	1,724
<b>10A</b>	2,220	2,195	2,040	1,832	1,653
<b>10B</b>	1,551	1,543	1,547	1,391	1,253
<b>11A</b>	2,122	1,931	1,896	1,958	1,855
<b>11B</b>	1,661	1,566	1,518	1,450	1,523
<b>12A</b>	1,767	1,530	1,535	1,505	1,519
<b>12B</b>	2,273	2,182	2,112	2,120	2,111
<b>13A</b>	2,051	1,962	1,913	2,016	1,959

<b>HOUSE DISTRICT</b>	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>
<b>13B</b>	2,713	2,731	2,655	2,588	2,553
<b>14A</b>	3,325	3,148	3,059	3,076	3,104
<b>14B</b>	3,632	3,588	3,454	3,393	3,382
<b>15A</b>	1,705	1,726	1,709	1,669	1,621
<b>15B</b>	2,382	2,306	2,252	2,336	2,213
<b>16A</b>	2,275	2,351	2,271	2,292	2,327
<b>16B</b>	1,893	1,828	1,792	1,793	1,733
<b>17A</b>	1,936	1,769	1,787	1,764	1,744
<b>17B</b>	1,831	1,838	1,875	1,892	1,827
<b>18A</b>	2,248	2,154	2,059	2,014	2,075
<b>18B</b>	1,998	2,009	1,926	1,893	1,838
<b>19A</b>	2,162	2,145	2,060	2,140	2,254
<b>19B</b>	3,624	3,747	3,683	3,567	3,553
<b>20A</b>	1,628	1,692	1,591	1,601	1,659
<b>20B</b>	1,302	1,228	1,252	1,168	1,226
<b>21A</b>	1,767	1,691	1,662	1,568	1,530
<b>21B</b>	1,993	1,965	1,979	1,935	1,877
<b>22A</b>	1,712	1,707	1,734	1,616	1,561
<b>22B</b>	1,874	1,812	1,779	1,797	1,738
<b>23A</b>	1,894	1,898	1,832	1,803	1,774
<b>23B</b>	2,007	2,070	2,024	2,037	1,975
<b>24A</b>	2,002	1,909	1,833	1,826	1,793
<b>24B</b>	1,644	1,564	1,651	1,729	1,716
<b>25A</b>	2,225	2,223	2,277	2,170	2,417
<b>25B</b>	2,209	2,205	2,128	1,952	1,883
<b>26A</b>	2,061	2,084	1,906	1,775	1,651
<b>26B</b>	2,036	1,983	2,019	1,954	1,890
<b>27A</b>	1,837	1,706	1,719	1,649	1,622
<b>27B</b>	2,295	2,072	2,029	1,969	2,026
<b>28A</b>	2,202	2,240	2,082	2,030	1,998
<b>28B</b>	1,463	1,403	1,410	1,405	1,378
<b>29A</b>	1,777	1,788	1,685	1,764	1,882
<b>29B</b>	1,836	1,903	1,945	1,967	2,274
<b>30A</b>	2,041	2,077	2,042	2,071	2,153
<b>30B</b>	1,937	2,033	2,071	1,991	1,958
<b>31A</b>	2,098	2,112	2,023	2,093	2,109
<b>31B</b>	1,927	1,943	1,844	1,847	1,907
<b>32A</b>	2,215	2,048	2,074	2,024	1,898
<b>32B</b>	1,825	1,821	1,848	1,861	1,837
<b>33A</b>	1,246	1,232	1,199	1,175	1,193
<b>33B</b>	1,125	1,037	1,008	998	943
<b>34A</b>	1,879	1,883	1,883	1,786	1,796

HOUSE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017
34B	1,767	1,711	1,703	1,591	1,502
35A	2,370	2,285	2,149	2,141	2,099
35B	2,253	2,193	2,256	2,175	2,085
36A	2,400	2,395	2,266	2,174	2,021
36B	2,283	2,348	2,371	2,188	2,165
37A	2,031	1,888	1,888	1,682	1,617
37B	1,806	1,820	1,856	1,807	1,807
38A	1,674	1,639	1,621	1,539	1,500
38B	1,515	1,501	1,494	1,417	1,348
39A	1,577	1,485	1,446	1,552	1,424
39B	1,351	1,270	1,248	1,194	1,191
40A	3,089	3,090	3,131	2,955	2,690
40B	2,603	2,627	2,586	2,642	2,560
41A	1,873	1,949	1,924	1,903	1,910
41B	1,747	1,785	1,716	1,760	1,667
42A	1,428	1,597	1,827	1,829	1,869
42B	1,619	1,618	1,656	1,668	1,730
43A	2,001	1,910	1,821	1,859	1,957
43B	2,217	2,157	2,046	1,912	1,847
44A	1,353	1,349	1,327	1,314	1,276
44B	1,120	1,124	1,097	1,119	1,051
45A	1,883	1,820	1,785	1,713	1,691
45B	1,542	1,546	1,509	1,461	1,359
46A	1,301	1,219	1,166	1,194	1,144
46B	1,386	1,356	1,412	1,367	1,267
47A	1,475	1,482	1,491	1,510	1,508
47B	1,456	1,442	1,358	1,335	1,220
48A	1,257	1,226	1,221	1,248	1,202
48B	1,360	1,343	1,215	1,157	1,116
49A	865	780	806	835	857
49B	1,426	1,366	1,295	1,388	1,314
50A	1,477	1,427	1,477	1,443	1,438
50B	1,717	1,723	1,739	1,856	1,836
51A	1,881	1,799	1,752	1,643	1,520
51B	1,741	1,567	1,451	1,391	1,357
52A	1,608	1,559	1,469	1,430	1,395
52B	1,806	1,765	1,803	1,720	1,570
53A	1,700	1,628	1,604	1,549	1,573
53B	1,404	1,437	1,373	1,302	1,291
54A	1,760	1,641	1,714	1,618	1,603
54B	1,713	1,625	1,583	1,491	1,410
55A	1,725	1,826	1,782	1,657	1,633

HOUSE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017
55B	1,668	1,612	1,620	1,622	1,686
56A	1,701	1,815	1,890	1,812	1,860
56B	1,759	1,685	1,674	1,610	1,572
57A	1,651	1,618	1,613	1,607	1,454
57B	1,637	1,561	1,581	1,560	1,562
58A	1,707	1,666	1,743	1,682	1,643
58B	1,587	1,614	1,540	1,533	1,468
59A	2,011	2,065	2,072	1,937	1,801
59B	1,696	1,640	1,670	1,700	1,561
60A	1,525	1,534	1,460	1,340	1,208
60B	1,280	1,320	1,386	1,528	1,517
61A	1,299	1,231	1,163	1,074	1,090
61B	1,083	993	997	986	961
62A	2,116	2,199	2,252	1,879	1,731
62B	1,510	1,440	1,460	1,390	1,407
63A	1,318	1,249	1,196	1,102	1,057
63B	1,281	1,244	1,222	1,135	1,154
64A	1,356	1,272	1,255	1,172	1,122
64B	1,203	1,164	1,177	1,126	1,122
65A	2,332	2,245	2,134	2,063	2,066
65B	2,140	2,112	2,055	1,754	1,638
66A	1,287	1,259	1,314	1,295	1,348
66B	2,042	1,942	1,885	1,846	1,744
67A	2,227	2,224	2,168	2,149	2,224
67B	2,254	2,299	2,162	2,096	2,012

\* Students not included in the count of House Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

\*\* District assignment information for FY2016 and FY2017 is preliminary.

## Credit Students by Minnesota Senate Districts

*Minnesota State  
Fiscal Year 2013-2017*

SENATE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017
<b>TOTAL STUDENTS IN DISTRICTS*</b>	248,322	242,971	238,480	234,660	230,789
1	3,536	3,395	3,378	3,412	3,375
2	3,186	3,049	2,893	2,815	2,851
3	3,589	3,294	3,295	3,363	3,237
4	4,024	3,929	3,787	3,942	3,954
5	4,388	4,005	3,750	3,745	3,738
6	4,194	4,202	3,906	3,989	4,042
7	3,643	3,494	3,242	3,026	2,748
8	3,943	3,661	3,528	3,550	3,453
9	4,163	4,043	3,906	3,656	3,500
10	3,771	3,738	3,587	3,285	2,963
11	3,783	3,497	3,414	3,411	3,389
12	4,040	3,712	3,647	3,627	3,632
13	4,764	4,693	4,568	4,607	4,515
14	6,957	6,736	6,513	6,469	6,486
15	4,087	4,032	3,961	4,009	3,840
16	4,168	4,179	4,063	4,094	4,075
17	3,767	3,607	3,662	3,658	3,576
18	4,246	4,163	3,985	3,939	3,948
19	5,786	5,892	5,743	5,708	5,809
20	2,930	2,920	2,843	2,795	2,921
21	3,760	3,656	3,641	3,511	3,420
22	3,586	3,519	3,513	3,416	3,301
23	3,901	3,968	3,856	3,846	3,762
24	3,646	3,473	3,484	3,564	3,516
25	4,434	4,428	4,405	4,122	4,301
26	4,097	4,067	3,925	3,780	3,627
27	4,132	3,778	3,748	3,622	3,651
28	3,665	3,643	3,492	3,456	3,404
29	3,613	3,691	3,630	3,764	4,204
30	3,978	4,110	4,113	4,109	4,169
31	4,025	4,055	3,867	3,954	4,038
32	4,040	3,869	3,922	3,914	3,774
33	2,371	2,269	2,207	2,179	2,136
34	3,646	3,594	3,586	3,441	3,373
35	4,623	4,478	4,405	4,364	4,254
36	4,683	4,743	4,637	4,362	4,187
37	3,837	3,708	3,744	3,536	3,487

SENATE DISTRICT	FY2013	FY2014	FY2015	FY2016	FY2017
38	3,189	3,140	3,115	2,988	2,879
39	2,928	2,755	2,694	2,787	2,672
40	5,692	5,717	5,717	5,598	5,253
41	3,620	3,734	3,640	3,709	3,632
42	3,047	3,215	3,483	3,543	3,648
43	4,218	4,067	3,867	3,771	3,804
44	2,473	2,473	2,424	2,448	2,335
45	3,425	3,366	3,294	3,234	3,103
46	2,687	2,575	2,578	2,580	2,434
47	2,931	2,924	2,849	2,855	2,747
48	2,617	2,569	2,436	2,405	2,319
49	2,291	2,146	2,101	2,243	2,191
50	3,194	3,150	3,216	3,326	3,298
51	3,622	3,366	3,203	3,062	2,907
52	3,414	3,324	3,272	3,153	2,968
53	3,104	3,065	2,977	2,957	3,011
54	3,473	3,266	3,297	3,150	3,062
55	3,393	3,438	3,402	3,360	3,439
56	3,460	3,500	3,564	3,422	3,432
57	3,288	3,179	3,194	3,231	3,114
58	3,294	3,280	3,283	3,216	3,115
59	3,707	3,705	3,742	3,637	3,362
60	2,805	2,854	2,846	2,868	2,728
61	2,382	2,224	2,160	2,060	2,051
62	3,626	3,639	3,712	3,269	3,138
63	2,599	2,493	2,418	2,237	2,211
64	2,559	2,436	2,432	2,308	2,251
65	4,472	4,357	4,189	3,817	3,704
66	3,329	3,201	3,199	3,141	3,092
67	4,481	4,523	4,330	4,245	4,236

\* Students not included in the count of Senate Districts are those with an address outside of Minnesota, those without a valid address, or those with an incomplete address. Some incomplete addresses could be matched to a Senate district but were not precise enough to be matched to a House district.

\*\* District assignment information for FY2016 and FY2017 is preliminary.

## Subdivision 7 (11 iii): Five-Year History of Student Debt Minnesota State

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This section provides data on debt for students who graduated in Fiscal Years 2013 through 2017. The tables below display the percent of graduates who borrowed and the median amount of debt for all students and for those with loans. The data are presented for all graduates and by the graduate's highest award.

### Number and Percent of Graduates that Borrowed

*Minnesota State  
Fiscal Year 2013 to 2017*

<b>Category</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Certificates/Diplomas Total</b>	10,244	10,158	9,132	9,456	8,972
<b>Certificates/Diplomas % with Loans</b>	53%	52%	52%	47%	46%
<b>Associate Total</b>	16,541	17,131	16,484	16,042	15,256
<b>Associate % with Loans</b>	66%	66%	65%	61%	60%
<b>Bachelors Total</b>	10,910	10,624	10,865	10,807	10,771
<b>Bachelors % with Loans</b>	73%	74%	74%	73%	72%
<b>Graduate Total</b>	2,116	2,118	2,004	2,129	2,185
<b>Graduate % with Loans</b>	63%	62%	60%	56%	55%
<b>All Graduates Total</b>	39,811	40,031	38,485	38,434	37,184
<b>All Graduates % with Loans</b>	65%	64%	64%	61%	60%

### Cumulative Median Student Loan Debt: All Graduates\*

*Minnesota State  
Fiscal Year 2013 to 2017*

<b>Fiscal Year</b>	<b>Certificates/ Diplomas</b>	<b>Associate</b>	<b>Bachelors</b>	<b>Graduate</b>	<b>All Graduates</b>
2013	\$2,750	\$9,038	\$18,327	\$13,659	\$9,016
2014	\$2,004	\$8,750	\$19,065	\$13,024	\$8,783
2015	\$2,000	\$8,446	\$18,616	\$11,549	\$9,000
2016	\$0	\$6,700	\$18,528	\$11,168	\$7,300
2017	\$0	\$6,500	\$17,357	\$8,169	\$6,650

## Cumulative Median Student Loan Debt: Graduates Who Borrowed\*

*Minnesota State  
Fiscal Year 2013 to 2017*

<i>Fiscal year</i>	<i>Certificates/ Diplomas</i>	<i>Associate</i>	<i>Bachelors</i>	<i>Graduate</i>	<i>All Graduates</i>
2013	\$10,829	\$15,803	\$25,391	\$26,797	\$17,702
2014	\$11,000	\$15,797	\$26,057	\$29,474	\$18,059
2015	\$11,000	\$16,015	\$25,577	\$28,549	\$18,265
2016	\$10,684	\$15,750	\$25,791	\$31,058	\$18,439
2017	\$10,981	\$15,750	\$25,000	\$31,026	\$18,125

- Medians are based on final, actual FY student level data and may differ somewhat from data reported by the Minnesota Office of Higher Education which are based on preliminary, weighted averages of institution medians.



## Subdivision 7 (11 iv): Mandatory Fees by Campus Minnesota State

Mandatory fees are fees charged to all students. Fees include revenue fund fees charged to all students, technology, athletics, health services, student activity/life, parking, and statewide student association. Not all of these fees are charged at every campus.

<b>STATE COLLEGES</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
Alexandria Technical & Community College	581	585	590	594	600
Anoka-Ramsey Community College					
Cambridge	651	665	665	678	678
Coon Rapids	657	677	677	710	724
Anoka Technical College	557	575	575	575	575
Central Lakes College	620	638	663	672	675
Century College	555	573	590	600	618
Dakota County Technical College	624	644	644	644	644
Fond du Lac Tribal & Community College	489	491	491	491	551
Hennepin Technical College	441	458	518	518	548
Inver Hills Community College	502	518	563	563	563
Lake Superior College	689	708	723	736	774
Minneapolis College	692	708	738	738	738
Minnesota State College Southeast					
Winona	667	668	668	668	668
Red Wing	522	524	500	513	513
Minnesota State Community & Technical College					
Fergus Falls	651	652	652	652	652
Detroit Lakes	459	461	461	461	461
Moorhead	600	602	602	602	602
Wadena	489	491	491	491	491
Minnesota West Community & Technical College	510	527	542	546	546
Normandale Community College	864	891	918	945	945
North Hennepin Community College	495	527	557	573	590
Northeast Higher Education District					
Hibbing Community College	579	581	581	581	581
Itasca Community College	594	596	596	596	596
Mesabi Range College	564	582	600	600	600
Rainy River Community College	594	596	596	596	596
Vermilion Community College	594	596	596	596	596
Northland Community & Technical College					
East Grand Forks	567	584	584	599	599
Thief River Falls	567	584	584	599	599
Northwest Technical College (Bemidji)	289	290	290	290	299
Pine Technical and Community College	486	488	488	488	488
Ridgewater College	566	567	584	584	590
Riverland Community College	583	601	619	632	632
Rochester Community and Technical College	700	714	714	717	717
St. Cloud Technical & Community College	541	558	575	592	610
Saint Paul College	627	628	656	710	710
South Central College	542	543	581	581	656
<b>STATE UNIVERSITIES</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
Bemidji State University	1,397	1,424	1,464	2,111	2,150
Metropolitan State University	613	1,003	1,003	1,034	1,053
Minnesota State University, Mankato	1,131	1,163	1,190	1,228	1,252
Minnesota State University Moorhead	1,160	1,195	1,221	1,319	1,452

<b>STATE UNIVERSITIES</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
St. Cloud State University	1,174	1,177	1,154	2,985	3,473
Southwest Minnesota State University	1,102	1,159	1,289	1,291	1,310
Winona State University	1,077	1,099	1,135	1,171	1,224

## Subdivision 7 (11 v): Employee Head Count and Demographics Fiscal Year 2017 Minnesota State

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Headcount represents the number of employees at a point in time and the figures in these tables are measured as of March 1<sup>st</sup> of the fiscal year being reported. Headcount is reported on an unduplicated basis, so that each employee is counted only once, regardless of whether they work in more than one employee role. Unduplicated headcount is a more appropriate measure when reporting employee characteristics so that numbers are not inflated by counting an individual employee more than once.

### ***FY Unduplicated Headcount***

<i>2017</i>	16,184
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### ***FY Gender Unduplicated Headcount Percent***

<i>2017</i>	Female	9,008	55.7%
<i>2017</i>	Male	7,176	44.3%
<i>Total</i>	Total	16,184	100.0%

<i><b>FY</b></i>	<i><b>Race/Ethnic</b></i>	<i><b>Unduplicated Headcount</b></i>	<i><b>Percent</b></i>
<i>2017</i>	American Indian/Alaska Native	151	0.9%
<i>2017</i>	Asian	683	4.2%
<i>2017</i>	Black	519	3.2%
<i>2017</i>	Hispanic	352	2.2%
<i>2017</i>	Native Hawaiians/Pacific Islanders	20	0.1%
<i>2017</i>	Two Plus	184	1.1%
<i>2017</i>	White	14,114	87.2%
<i>2017</i>	Unknown	161	1.0%
<i>Total</i>	Total	16,184	100.0%

<i><b>FY</b></i>	<i><b>Age Group</b></i>	<i><b>Unduplicated Headcount</b></i>	<i><b>Percent</b></i>
2017	UNDER 20	13	0.1%
2017	21 - 25	252	1.6%
2017	26 - 30	830	5.1%
2017	31 - 35	1,362	8.4%
2017	36 - 40	1,817	11.2%
2017	41 - 45	1,792	11.1%
2017	46 - 50	2,130	13.2%
2017	51 - 55	2,343	14.5%
2017	56 - 60	2,635	16.3%
2017	61 - 65	1,943	12.0%
2017	66 - 70	782	4.8%
2017	71 AND OVER	285	1.8%
<i><b>Total</b></i>		16,184	100.0%

## Subdivision 7(11 vi): Facilities Minnesota State

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Table 11 vi Part 1 provides facilities information including total square footage, square footage organized by general and revenue fund, distribution by region and deferred maintenance amounts. The revenue fund include facilities that are supported by revenue bonds and typically limited to auxiliary buildings, such as residential life, student union, parking ramps and wellness centers.

Table 11 vi Part 2 provides information on facilities condition, capital bonding requested and received. FCI stands for the Facilities Condition Index and reflects the ratio of deferred maintenance to current replacement value of the facilities measured. The FCI is commonly used to describe the building condition.

**Table 11 vi Part 1: Facilities**  
*Minnesota State*  
*Fiscal Year 2018*

<b>Campus Name</b>	<b>Comp/Tech/University/Community</b>	<b>Region</b>	<b>General Fund GSF</b>	<b>Revenue Fund GSF</b>	<b>Total GSF</b>	<b>Total Backlog</b>
Alexandria Technical & Community College	Comprehensive	Central	493,480	0	493,480	\$24,834
Anoka Technical College	Technical	Metro	323,839	0	323,839	\$28,454
Anoka-Ramsey Community College, Cambridge	Community	Central	113,712	0	113,712	\$2,971
Anoka-Ramsey Community College, Coon Rapids	Community	Metro	419,337	36,044	455,381	\$27,906
Bemidji State University	University	Northwest	925,103	570,030	1,495,133	\$61,984
Northwest Technical College, Bemidji	Technical	Northwest	97,053	0	97,053	\$2,248
Central Lakes College, Brainerd	Comprehensive	Central	360,749	0	360,749	\$12,230
Central Lakes College, Staples	Comprehensive	Central	272,882	0	272,882	\$10,746
Century College	Comprehensive	Metro	739,917	0	739,917	\$52,918
Dakota County Technical College	Technical	Metro	539,459	0	539,459	\$39,039
Fond du Lac Tribal and Community College	Community	Northeast	188,122	0	188,122	\$5,882
Hennepin Technical College, Brooklyn Park	Technical	Metro	498,704	0	498,704	\$36,380
Hennepin Technical College, Eden Prairie	Technical	Metro	415,217	0	415,217	\$45,886
Inver Hills Community College	Community	Metro	325,845	0	325,845	\$42,503
Lake Superior College	Comprehensive	Northeast	399,066	0	399,066	\$10,649
Metropolitan State University	University	Metro	386,384	323,587	709,971	\$2,541
Minneapolis College	Comprehensive	Metro	1,004,664	478,649	1,483,313	\$29,190
Minnesota State College Southeast, Red Wing	Comprehensive	Southeast	100,743	0	100,743	\$2,527
Minnesota State College Southeast, Winona	Comprehensive	Southeast	183,316	0	183,316	\$2,995
Minnesota State Community & Technical College, Detroit Lakes	Comprehensive	Northwest	196,824	0	196,824	\$12,251
Minnesota State Community & Technical College, Fergus Falls	Comprehensive	Northwest	165,849	0	165,849	\$7,737
Minnesota State Community & Technical College, Moorhead	Comprehensive	Northwest	231,919	4,444	236,363	\$6,518
Minnesota State Community & Technical College, Wadena	Comprehensive	Northwest	136,836	0	136,836	\$5,763
Minnesota State University, Mankato	University	Southeast	1,809,355	991,291	2,800,646	\$82,520
Minnesota State University Moorhead	University	Northwest	1,203,805	578,292	1,782,097	\$65,349
Mn West Community and Technical College, Canby	Comprehensive	Southwest	86,143	0	86,143	\$2,605
Mn West Community and Technical College, Granite Falls	Comprehensive	Southwest	97,548	0	97,548	\$1,556
Mn West Community and Technical College, Jackson	Comprehensive	Southwest	101,250	0	101,250	\$1,169

Campus Name	Comp/Tech/University/Community	Region	General Fund GSF	Revenue Fund GSF	Total GSF	Total Backlog
Mn West Community and Technical College, Pipestone	Comprehensive	Southwest	111,432	0	111,432	\$1,993
Mn West Community and Technical College, Worthington	Comprehensive	Southwest	171,225	0	171,225	\$2,219
Northeast Higher Ed District, Hibbing Community College	Comprehensive	Northeast	362,583	0	362,583	\$14,447
Northeast Higher Ed District, Itasca Community College	Community	Northeast	214,118	0	214,118	\$16,354
Northeast Higher Ed District, Mesabi Eveleth	Technical	Northeast	97,173	0	97,173	\$780
Northeast Higher Ed District, Mesabi Virginia	Comprehensive	Northeast	132,211	0	132,211	\$4,113
Northeast Higher Ed District, Rainy River Community College	Comprehensive	Northeast	119,509	0	119,509	\$7,819
Northeast Higher Ed District, Vermillion Community College	Community	Northeast	124,080	86,860	210,940	\$9,051
Normandale Community College	Community	Metro	566,197	245,800	811,997	\$11,624
North Hennepin Community College	Community	Metro	490,064	0	490,064	\$7,613
Northland Community and Technical College, East Grand Forks	Comprehensive	Northwest	171,244	0	171,244	\$7,921
Northland Community and Technical College, Thief River Falls	Comprehensive	Northwest	320,041	0	320,041	\$9,737
Pine Technical and Community College	Comprehensive	Central	112,270	0	112,270	\$783
Ridgewater College, Hutchinson	Comprehensive	Southwest	195,906	0	195,906	\$1,287
Ridgewater College, Willmar	Comprehensive	Southwest	476,819	0	476,819	\$15,932
Riverland Community College, Albert Lea	Technical	Southeast	146,322	0	146,322	\$6,125
Riverland Community College, Austin	Comprehensive	Southeast	361,379	0	361,379	\$12,933
Riverland Community College, Owatonna	Community	Southeast	27,571	0	27,571	\$0
Rochester Community and Technical College	Comprehensive	Southeast	878,320	0	878,320	\$19,805
Saint Paul College	Comprehensive	Metro	557,150	202,150	759,300	\$15,060
South Central College, Faribault	Comprehensive	Southeast	110,367	0	110,367	\$3,631
South Central College, Mankato	Comprehensive	Southeast	302,315	0	302,315	\$13,057
Southwest Minnesota State University	University	Southwest	801,231	431,938	1,233,169	\$56,327
St. Cloud State University	University	Central	2,149,203	1,066,209	3,215,412	\$158,911
St. Cloud Technical & Community College	Comprehensive	Central	502,694	0	502,694	\$4,990
Winona State University	University	Southeast	1,284,478	969,067	2,253,545	\$122,187
<b>TOTAL</b>			<b>22,603,023</b>	<b>5,984,361</b>	<b>28,587,383</b>	<b>\$1,152,050</b>

GSF: Gross Square Feet

**Table 11 vi Part 2: Facilities**

*Minnesota State*

*Fiscal Year 2018*

<b>Campus Name</b>	<b>Overall FCI</b>	<b>2018 Capital Projects</b>	<b>Capital Projects Requested</b>	<b>Cap Proj Appropriation</b>
Alexandria Technical & Community College	0.13			
Anoka Technical College	0.23			
Anoka-Ramsey Community College, Cambridge	0.07			
Anoka-Ramsey Community College, Coon Rapids	0.16	Business & Nursing Renovation Design	\$569,000	\$569,000
Bemidji State University	0.12	Academic Learning Center & Campus Renovation	\$22,512,000	\$22,512,000
Northwest Technical College, Bemidji	0.09			
Central Lakes College, Brainerd	0.09	Student Services and Academic Support Design and Renovation	\$455,000	
Central Lakes College, Staples	0.12			
Century College	0.19	Engineering & Applied Technology Center Design & Renovation	\$6,362,000	\$6,362,000
Dakota County Technical College	0.19			
Fond du Lac Tribal and Community College	0.08	Maajiigi design & renovation	\$1,157,000	\$1,157,000
Hennepin Technical College, Brooklyn Park	0.21			
Hennepin Technical College, Eden Prairie	0.31			
Inver Hills Community College	0.34	Technology & Business Center Design	\$698,000	\$698,000
Lake Superior College	0.07			
Metropolitan State University	0.01			
Minneapolis College	0.06	Increase Access to Baccalaureate Education (also included Normandale and North Hennepin)	\$4,270,000	
Minnesota State College Southeast, Red Wing	0.07			
Minnesota State College Southeast, Winona	0.04			
Minnesota State Community & Technical College, Detroit Lakes	0.17			
Minnesota State Community & Technical College, Fergus Falls	0.12			
Minnesota State Community & Technical College, Moorhead	0.08			
Minnesota State Community & Technical College, Wadena	0.12			
Minnesota State University, Mankato	0.08	Clinical Science Phase II Renovation	\$6,478,000	\$6,478,000
Minnesota State University Moorhead	0.10	Weld Hall Design	\$628,000	\$628,000
Mn West Community and Technical College, Canby	0.08			
Mn West Community and Technical College, Granite Falls	0.04			
Mn West Community and Technical College, Jackson	0.03			



Campus Name	Overall FCI	2018 Capital Projects	Capital Projects Requested	Cap Proj Appropriation
Mn West Community and Technical College, Pipestone	0.05			
Mn West Community and Technical College, Worthington	0.04			
Northeast Higher Ed District, Hibbing Community College	0.11			
Northeast Higher Ed District, Itasca Community College	0.21			
Northeast Higher Ed District, Mesabi Eveleth	0.02			
Northeast Higher Ed District, Mesabi Virginia	0.09			
Northeast Higher Ed District, Rainy River Community College	0.18			
Northeast Higher Ed District, Vermillion Community College	0.12	Classroom Building Design and Renovation	\$2,349,000	
Normandale Community College	0.04	Classroom & Student Services design and renovation; Increase Access to Baccalaureate Education (Amt Incl in Minneapolis College line)	\$12,636,000	\$12,636,000
North Hennepin Community College	0.04	Increase Access to Baccalaureate Education (Amt Incl in Minneapolis College line)		
Northland Community and Technical College, East Grand Forks	0.13	Science Lab Design and Renovation	\$2,425,000	
Northland Community and Technical College, Thief River Falls	0.09			
Pine Technical and Community College	0.02			
Ridgewater College, Hutchinson	0.02			
Ridgewater College, Willmar	0.09			
Riverland Community College, Albert Lea	0.11	Transportation, Trade and Industrial Education design and Renovation	\$10,122,000	\$10,122,000
Riverland Community College, Austin	0.10			
Riverland Community College, Owatonna	0.00			
Rochester Community and Technical College	0.06	Memorial and Plaza Hall Demo, Design, Reno and Addition	\$22,853,000	\$22,853,000
Saint Paul College	0.05	Academic Excellence Renovation and Renewal Design	\$995,000	
South Central College, Faribault	0.09			
South Central College, Mankato	0.12			
Southwest Minnesota State University	0.12			
St. Cloud State University	0.13			
St. Cloud Technical & Community College	0.03			
Winona State University	0.15			
<b>TOTAL</b>	<b>0.11</b>		<b>\$94,509,000</b>	<b>\$84,015,000</b>

FCI: Facilities Condition Index

## Subdivision 7 (11 vii): Administrative Minnesota State

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This section provides information on administrative costs, administrators, and the system office budget.

- **Administrative costs:** Administrative costs are defined as expenditures coded under the IPEDS category, Institutional Support. In FY2017, the system expended \$275.7 million (of 12.7% of total expenditures) of administrative costs (institutional support). Institutional support is defined by IPEDS as: A functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, and public relations and development.
- **Administrators:** The system defines “administrators” as employees who are covered under the Administrator Personnel Plan. In FY2017, the system employed 526 administrators or 3.3% of total system employee headcount.
- **System office budget:** The system office budget for Minnesota State Colleges and Universities as a percentage of total system general fund revenue is 2.1% as of FY2017.

## Subdivision 7 (11 viii): College and University Operating Budgets - Minnesota State

### General Fund Operating Budgets FY2019

Institution	Revenues	Expenses
Alexandria Technical & Community College	23,104,092	23,104,092
Anoka Ramsey Community College - Anoka Technical College	70,286,461	70,286,459
Bemidji State University/Northwest Technical College - Bemidji	68,841,613	68,841,613
Central Lakes College	29,079,195	28,902,967
Century College	57,909,866	57,710,000
Dakota County Technical College - Inver Hills Community College	56,673,585	56,671,645
Fond du Lac Tribal & Community College	9,639,120	9,639,120
Hennepin Technical College	42,634,395	42,634,395
Lake Superior College	36,836,296	36,836,296
Metropolitan State University	82,154,347	82,123,632
Minneapolis Community & Technical College	49,790,887	49,790,886
Minnesota State College - Southeast	16,505,000	16,505,000
Minnesota State Community & Technical College	44,734,942	44,734,942
Minnesota State University Moorhead	70,678,201	70,678,201
Minnesota State University, Mankato	185,935,174	185,935,174
Minnesota West Community & Technical College	25,586,366	25,586,366
Normandale Community College	69,778,627	69,778,627
North Hennepin Community College	39,577,592	39,577,592
Northeast Higher Education District	41,339,888	41,334,801
Northland Community & Technical College	28,128,658	28,128,658
Pine Technical & Community College	11,742,660	11,523,839
Ridgewater College	35,168,844	35,168,844
Riverland Community College	23,741,724	23,591,724
Rochester Community & Technical College	40,249,096	40,249,096
Saint Paul College	44,748,556	44,748,556
St. Cloud State University	147,896,000	147,779,000
St. Cloud Technical & Community College	32,642,293	32,642,293
South Central College	28,501,677	27,988,858
Southwest Minnesota State University	41,148,371	40,701,588
Winona State University	103,479,299	103,479,299

## All Funds Operating Budgets FY2019

<b>Institution</b>	<b>Revenues</b>	<b>Expenses</b>
Alexandria Technical & Community College	28,294,108	28,286,087
Anoka Ramsey Community College - Anoka Technical College	85,017,991	85,010,959
Bemidji State University/Northwest Technical College - Bemidji	99,611,490	98,805,466
Central Lakes College	42,026,865	41,845,838
Century College	86,018,166	84,278,000
Dakota County Technical College - Inver Hills Community College	75,953,334	75,554,443
Fond du Lac Tribal & Community College	14,239,120	14,239,120
Hennepin Technical College	57,876,945	57,809,199
Lake Superior College	48,018,915	47,745,477
Metropolitan State University	109,060,029	108,212,414
Minneapolis Community & Technical College	77,928,850	77,770,812
Minnesota State College - Southeast	21,305,000	21,305,000
Minnesota State Community & Technical College	62,263,407	62,108,058
Minnesota State University Moorhead	105,458,282	105,288,332
Minnesota State University, Mankato	264,570,355	264,570,355
Minnesota West Community & Technical College	34,791,693	34,791,693
Normandale Community College	98,322,254	98,173,330
North Hennepin Community College	59,198,321	59,198,321
Northeast Higher Education District	60,938,388	60,391,351
Northland Community & Technical College	36,166,658	36,166,658
Pine Technical & Community College	16,104,166	15,824,336
Ridgewater College	45,952,826	45,903,271
Riverland Community College	33,141,724	32,991,724
Rochester Community & Technical College	56,452,452	56,108,770
Saint Paul College	69,319,296	69,319,296
St. Cloud State University	223,884,531	223,767,531
St. Cloud Technical & Community College	46,108,943	46,108,943
South Central College	48,310,785	47,279,040
Southwest Minnesota State University	57,669,936	57,075,868
Winona State University	159,847,149	159,834,814